

COLLINS CHABANE LOCAL MUNICIPALITY



MID-YEAR FINANCIAL AND SDBIP REPORT

2019/20

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TABLE OF ACRONYMS AND ABBREVIATIONS	
AG	Auditor-General
CCLM	Collins Chabane Local Municipality
VDM	Vhembe District Municipality
CWP	Community Works Programme
DMP	Disaster Management Plan
DoE	Department of Energy
Doshi	Department of Human Settlement
EMP	Environmental Management Plan
EPW	Expanded Public Works Programme
FBW	Free Basic Water
FY	Financial Year
IDP	Integrated Development Plan
IGR	Intergovernmental Relation
INST	Institutional
LED	Local Economic Development
MFMA	Municipal Finance Management Act, No, 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPC	Municipal Public Account Committee
MSIG	Municipal Systems Improvement Grant
N/A	Not applicable
SLA	Service Level Agreement
PIA	Project Implementing Agent
PMS	Performance Management System
PMU	Project Management Unit
SCM	Supply Chain Management
SLP	Social and Labour Plan
SDBP	Service Delivery and Budget Implementation Plan
WAC	Ward AIDS Council

CHAPTER ONE

1.INTRODUCTION AND LEGISLATION

The municipality adopted the 2019/20 IDP/Budget on the 31 May 2019 at Malamulele DCO Hall as a strategic document to address the challenges identified during the public participation sessions. The IDP\Budget was adopted with the budget for 2019/20 which amounts to R 579 321 000 and the three-year projected budget (MTREF) of R 579 361 000 for the 2020\21 FY and R 537 925 000 for the 2021\22 FY respectively. Budget related policies such as Rates, Credit Control, Petty Cash, Cash Management, Virement, Budget, Assets, Contract Management, Unauthorised, Irregular, Fruitless and Wasteful Expenditure, Indigent and other policies were also adopted as required by law.

The municipality developed Service Delivery and Budget Implementation Plan as a tool to implement the IDP. The targets were set out in the SDBIP for the performance of the Municipality to be measured and the Mayor signed accordingly as required by the legislations.

CHAPTER TWO

MID YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT 2018/19 FINANCIAL YEAR

A. Section 72 of the Municipal Finance Management Act, Act 56 of 2003, states that: -

- 1) The accounting officer of the municipality must by 25th of January of each year-
 - a) Asses the performance of the municipality during the first half of the year, considering –
 - i) The monthly statements referred to in section 71 for the first half of the year,
 - ii) The municipality's service Delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and budget Implementation Plan (SDBIP),
 - iii) The past year's annual report, and progress on resolving problems identified in the annual report and
 - b) A report on such assessment to –
 - i) Mayor of the municipality
 - ii) The relevant Provincial treasury and
 - iii) The National Treasury.

- 2) The statement referred to in section 71(1) for the six months may be incorporated into the report referred to in subsection 1) b) of this section.
- 3) The accounting officer must as part of the review-
 - a) Make recommendation as whether an adjustment budget is necessary, and
 - b) Recommend revised projections for the revenue and expenditure to the extent that may be necessary.

RECOMMENDATIONS:

MALULEKE NV

CHIEF FINANCIAL OFFICER

DATE: 24/01/2020

On the basis of the below assessment, it is recommended that: -

1. The projections for the revenue and expenditure be revised in terms of section 28 of the municipal finance management act and that the original budget be adjusted.

RECOMMENDATIONS ON THE SDBIP

SHILENGE RR

ACTING MUNICIPAL MANAGER

DATE: 24/01/2020

1. The Original Service Delivery and Budget Implementation Plan (SDBIP) be revised in line with Following:
 - A. The budget.
 - B. Framework for Managing Performance Information (FMPI)
 - C. Include the targets that were excluded during the beginning of the financial due to lack of human resource capacity
 - D. AGSA Audit Findings on Audit of predetermined objectives

CHAPTER THREE

DETAILED FINANCIAL PERFORMANCE FOR THE PERIOD ENDED 31 DECEMBER 2019

MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT 2019/20.

Section 72 of the municipal Finance Management Act comprised of the Financial and the Non-Financial Assessment reports. This section also requires the accounting officer of the municipality to assess the performance of the municipality for the first half of the financial year by the 25th of January each year taking into consideration the following:

- 1.The monthly budget statement referred to in section 71.
- 2.The past year's annual report and progress on resolving problems identified in the report.
- 3.The municipality's service delivery targets and performance indicators as set in the SDBIP.
- 4.The performance of the entity in the sole control of the municipality.

The assessment will only be based on items 1 and 2 and it will be attached to report in item 3 above.

Item 4 will not be covered in the report as Collins Chabane Local municipality does not own an entity.

(1) THE MONTHLY BUDGET STATEMENT (SECTION 71) INCOME

DESCRIPTIONS	BUDGET	PRO RATA 50%	BILLING TO DECEMBER	ACTUALS TO DECEMBER	DIFFERENCES
PROPERTY RATES	R22 960 549	R11 480 274	R15 829 696	R2 084 570	R9 395 704
SERVICE CHARGE REFUSE	R3 792 021	R1 896 011	R1 815 645	R488 000	R1 408 011
RENTAL OF FACILITIES	R892 163	R446 081	R -	R8 181	R437 900
INTEREST EARNERD FROM BANK	R9 052 009	R4 526 005	R0	R0	R4 526 005
INTEREST EARNERD OUTSTANDING DEBTORS	-	R0	R0	R0	R0
FINES	R853 262	R426 631	R285 650	R83 600	R343 031
LICENCES & PERMITS	R5 529 760	R2 764 880	R0	R2 835 235	(R70 355)
AGENCY SERVICES	R2 054 164	R1 027 082	R0	R1 661 226	(R634 144)
TRANSFER RECOGNISED OPERATIONAL	R357 891 000	R178 945 500	R0	R279 225 444	(R100 279 944)
TRANSFER RECOGNISED CAPITAL	R104 031 000	R52 015 500	R0	R61 055 351	(R9 039 851)
OTHER REVENUE	R7 077 636	R3 538 818	R0	R9 754 261	(R6 215 443)
TOTAL REVENUE	R514 133 564	R257 066 781	R17 930 991	R357 195 868	(R100 129 087)
EMPLOYEE RELATED COSTS	R113 827 999	R56 914 000		R53 868 095	R3 045 905
REMUNERATIONS OF COUNCILLORS	R26 344 332	R13 172 166		R13 050 632	R121 534
BANK CHARGES	R327 792	R163 896		R181 342	(R17 446)

OTHER MATERIALS	R4 089 092	R2 044 546		R3 961 504	(R1 916 958)
CONTRACTED SERVICES	R11 802 256	R5 901 128		R35 998 089	(R30 096 961)
GENERAL EXPENDITURE	R141 359 036	R70 679 518		R26 999 694	R43 679 824
CAPITAL EXPENDITURE - GRANT FUNDING	R104 031 000	R52 015 500		R61 055 351	(R9 039 851)
CAPITAL EXPENDITURE - OWN FUNDING	R148 200 000	R74 100 000		R49 485 980	R24 614 020
DEPRECIATIONS	R18 802 468	R9 401 234		R10 710 718	(R1 309 484)
PROVISIONS FOR BAD DEBTS	R10 537 333	R5 268 667		R0	R5 268 667
TOTAL EXPENDITURE	R579 321 308	R289 660 654		R255 311 406	R34 349 249

2. PRIOR YEAR'S ANNUAL REPORT AND PROGRESS IN RESOLVING PROBLEMS IDENTIFIED

- ▶ The municipality obtained a qualified audit opinion in the last year's audit (2018/19).
- ▶ In resolving the problems raised in the audit report and the management letter, the municipality has come up with the action plan in terms of section 131 of the MFMA.
- ▶ The most critical issues identified by Auditor General South Africa in the audit report are employees benefit obligation and irregular expenditure.

3. RECOMMENDATIONS

On the basis of the above analysis which shows that the municipality's performance in terms of collection is below what we anticipated, it is recommended that the budget be adjusted downward/upward in terms of section 28 of the MFMA (for both revenue and expenditure).

It is there required to revise both the revenue and expenditure in line with the following: -

- Property rates will be adjusted upwards based on the year performance.
- Rental of facilities will be adjusted downwards based on the year end performance.
- Other Revenue will be adjusted upwards based on the year end performance.
- Interest earned-external investment will be adjusted downwards on the year end performance.

The following projects were rolled over from prior year and should be included in the main adjustments budget:

- Davhana cemetery
- Upgrading of Xikundu Ring Road
- Subidi to Vyeboom Road
- Malamulele B internal street
- Malamulele D internal street
- Electrification of Mbuti should be budgeted on general expenditure to cater for the transfer to Eskom when the projected is completed.

EXECUTIVE SUMMARY

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP). The municipality has adopted the budget for the 2019/20 financial year during the month of May 2019. It is a legislative requirement that the budget be approved before the start of the financial year. The budget was implemented from the 01 July 2019.

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components which influenced the outcomes of Budget adjustment. Another challenge is lower revenue collection due to non-payment by Government, farmers, residents and business. To produce a sustainable, affordable budget necessitated reduction to certain budgetary provisions.

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 30 January.

SUMMARY OF 2019/20 BUDGET PROCESS

The following summarises the overall position on the capital and operating budgets for the 2019/2020 financial year.

ANNUAL BUDGET

DESCRIPTION	CAPITAL EXPENDITURE	TOTAL REVENUE	OPERATING EXPENDITURE
Annual Budget	R 252 231 000	R 514 133 564	R 327 090 308
Plan to Budget (SDBIP)	R 126 115 500	R 257 066 782	R 163 545 154
Actual	R 110 541 332	R 372 470 689	R 144 770 000
Variance to SDBIP	R 15 574 168	R 115 403 907	R 18 775 154
% Spent/received to SDBIP	88%	145%	89%
% of Annual Budget	44%	72%	44%

The above information is based on the original Annual Budget for 2019/20 on which no adjustments have been made. The above figures are explained in more detail throughout the report.

CASH AND CASH EQUIVALENTS

The municipality has not invested any money in the 2019/2020 financial year. The only invested was done with the VBS bank in the 2017/2018 financial year for R 120 000 000 which has since been fully impaired as the municipality is not sure of its recoverability, the matter is still with law enforcement agencies.

The municipality has a bank balance of R 438 254 643 at the end of December 2019.

REVENUE

The table below shows the actual income

DESCRIPTION	BUDGET 2019-2020	ACTUAL INCOME	PLANNED SDBIP	VARIANCE BALANCE	BUDGET %	SDBIP %
Municipal own revenue	R52 211 564	R32 189 893	R26 105 782	(R 6 084 111)	61%	123%
Municipal Grant	R461 922 000	R340 280 796	R230 961 000	(R 109 319 796)	73%	147%
TOTAL	R 514 133 564	R 372 470 688.95	R 257 066 782	(R 115 403 906.95)		

The municipality budget R 514 133 564 for revenue which includes transfers and subsidies of R 461 922 000 and own revenue amounting to R 52 211 564. The actual revenue for the period ending 31 December 2019 is R 372 470 689 against the planned total of R 257 066 782 representing 144%. The results for half-yearly are favourable compared to the budgeted and planned SDBIP.

Included in the actual revenue of R 372 470 689 is own revenue of R 32 189 893 and transfers and subsidies of R 340 280 796. The municipality planned to collect R 26 105 782 on own revenue for the period ending 31 December 2019 as per projections, however, the municipality only collected R 32 189 893 which represents 123 % of its planned projections.

The municipality planned to receive R 230 961 000 on transfers and subsidies for the six months ending 31 December 2019 as per projections, however the municipality received R 340 280 796 or 147 % as per planned SDBIP.

THE FOLLOWING TABLE SHOWS BILLING VERSUS BUDGET

TRADING SERVICES	Original Budget	YTD Billing	Planned SDBIP	ACTUAL YDT	Original Bud Variance	SDBIP Variance	SDPIB %
ASSESSMENT RATES	R 22 960 549	R 15 829 696	R 11 480 275	R 2 832 750	R 7 130 857	(R 4 349 422)	25%
REFUSE REMOVAL	R 3 792 021	R 1 815 645	R 1 896 011	R 488 456	R 1 976 377	R 80 366	26%
TOTAL	R 26 752 570	R17 645 341	R 13 376 285	R 3 321 205	R 9 107 229	R 4 269 056	25%

The municipality's actual billing for the mid-term is R 17 645 341 against the annual billing of R 26 752 570 (66%). The planned billing for the period as per SDBIP is R 13 376 285, therefore the actual billing exceeds planned billing by 31%. However, the municipality only collected 19% of the actual collection against the actual billing of R 3 321 205 and 25% against the planned billing.

The actual collection of R 3 321 205 consists of R2 832 750 and R 488 455.8for property rates and refuse removal respectively.

TRAFFIC FINES AND LICENSING

	Original Budget	Planned SDBIP	ACTUAL YDT	Original Variance Bud	SDBIP Variance	SDBIP %
LICENSING: DRIVERS LICENSES						
LICENSING: LEARNERS LICENSES						
LICENSING: PERMITS	R 5 529 760	R 2 764 880	R 2 835 234	R 2 694 525	R 70 355	102%
AGENCY FEES	R 2 054 161	R 1 027 082	R 1 661 225	R392 938	R 634 144	162%
FINES – TRAFFIC	R 853 262	R 426 631	R 285 650	R 561 612	R 140 981	66%
TOTAL	R 6 383 022	R 3 191 511	R 3 120 884	R 3 256 137	R 211 336	84%

The municipality issued traffic fines of R 285 650 and collected R 83 600 which is 30%. The annual budget for traffic fines is R 853 262 and the projected budget as per SDBIP is R 426 631, whereas the actual tickets issued against the annual budget is 33% with planned against the original budget being at 67%.

The municipality collected R 2 835 234 from licensing and permits against planned projections of R2 764 880 which is 102%.

The municipality collected 162% of the planned agency fees for the period and has fully paid the 80% portion to the Department of Transport.

OTHER INCOME

	Original Budget	Planned SDBIP	ACTUAL YDT	SDBIP Variance	SDBIP %
Other revenue	R 7 077 636	R 3 538 818	R 9 754 880	R 6 215 442.91	170%
Rental of facilities and equipment's	R 892 163	R 446 000	R 8 181.28	R 437 818.72	1%
Interest earned – external investment	R 9 052 009	R 4 526 147	-	R 4 526 147	100%
Interest earned - outstanding debtors	-	-	-	-	-
TOTAL	R 17 021 808	R 8 510 965	R 9 763 061.28	R 11 179 408.63	114%

The municipality has exceeded its projected collection 170% of other income with R 9 754 880 against the planned income of R 3 538 818. Interest received from the Primary Bank Account is the main component that has led to the actual income on other revenue to exceed the planned SDBIP amount.

The interest earned from the external investment is R 0 against the projection of R 4 526 147 as no investment was done for the year ending 31 December 2019. The municipality has revised the Cash and Investment Policy in line with the findings and recommendations of Provincial Treasury in order to effect the investment as there is a huge amount of cash in the primary bank account.

Council took a resolution in 2017/2018 financial year not to charge interest on outstanding accounts due to the integrity of the billing data and continued billing of Vuwani Area with no collection due to unrest.

DEBTORS ANALYSIS

LIM345 Collins Chabane - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2019/20									Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr					
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	2 584	2 512	2 229	2 207	882	2 140	21 580	19 053	53 187	45 861	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	
Receivables from Exchange Transactions - Waste Management	1600	253	243	236	230	(98)	235	1 276	6 690	9 064	8 333	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	23	10	(70)	23	(952)	22	(1 373)	27 259	24 942	24 979	-	-	
Total By Income Source	2000	2 860	2 764	2 395	2 460	(168)	2 397	21 483	53 001	87 193	79 174	-	-	
2018/19 - totals only														
Debtors Age Analysis By Customer Group														
Organs of State	2200	1 739	1 852	1 523	1 600	1 543	1 599	17 600	6 835	34 292	29 177	-	-	
Commercial	2300	292	107	104	102	(488)	92	557	4 938	5 706	5 203	-	-	
Households	2400	826	801	764	754	(1 228)	701	3 242	41 121	46 982	44 591	-	-	
Other	2500	4	4	4	4	4	4	83	107	214	203	-	-	
Total By Customer Group	2600	2 860	2 764	2 395	2 460	(168)	2 397	21 483	53 001	87 193	79 174	-	-	

The debtors balance for the period ending 31 December 2019 is R 87 193 000, from this amount, R 79 174 000 is over 90 days.

Total billing for the period ending 31 December 2019 is R17 646 000 with a total year to date collection of R3 321 000 which represents a collection rate of 19%. The total amount of R 87 193 000 is made up of R46 982 for households; **R 34 292 000 for** organs of state; R5 706 000 for commercial and R0 214 000 for other customers. The payment for the Department of Rural Development for the 2019/2020 financial year has not yet been received. Other departments like Public Works have a problem with processing payments because properties billed are not registered in their name. The municipality is in the process of registering the affected properties through Planning and Development.

EXPENDITURE

CAPITAL EXPENDITURE

DESCRIPTION	BUDGET 2019-2020	ACTUAL EXP	PLANNED SDBIP	AVAILABLE BALANCE	ACTUAL % SDBIP
INFRASTRUCTURE	R 216 831 000	R 93 569 814	R 108 415 500	R 14 845 686	86%
OTHER ASSETS	R 35 400 008	R 16 971 517	R 17 700 004	R 728 486	95%
TOTAL	R 252 231 008	R110 541 331	R105 147 181	R 15 574 172	

The municipality budget R 252 231 008 for the financial year 2019/2020 and spent R 110 541 331 representing 44%. The actual expenditure for the period ending 31 December 2019 is R 110 541 331 against the planned expenditure of R 105 147 181. However, included in the R 110 541 331 is capital expenditure of R 11 374 000 which was not budgeted for n the current financial year. This means that the % spent on capital is actually 39% of the budget after adjustment of R 11 374 000.

More details on the capital spending are explained in Table C5 and capital budget implementation below.

SUMMARY OF CONDITIONAL GRANTS:

	MSIG	EPWP	MIG	INEP	FMG	Total
Opening balance	-	-	-	-	-	-
CURRENT YEAR RECEIPTS	-	R 820 000	R 66 634 000	R 6 000 000	R 2 345 000	R 75 799 000
CONDITIONS MET - TRANSFERRED TO REVENUE	-	(R 820 000)	(R 58 265 000)	(R 2 790 000)	(R 1 390 000)	(R 63 265 000)
CONDITIONS STILL TO BE MET - UNSPENT	-	-	R 8 369 000	R 3 210 000	R 955 000	R 12 534 000

The municipality received an amount of R 75 799 000 from the conditional grants as listed on the table above and R63 265 000 was spent. The unspent conditional grants for the period ending 31 December 2019 amounted to R 12 534 000.

The roll-over application for the 2017/2018 financial year for an amount of R R22 362 724.80 was not approved by National Treasury. The money was committed for capital projects which are under construction, which therefore means that the projects will now be funded from own revenue.

OPERATING EXPENDITURE

DESCRIPTION	BUDGET 2019-2020	ACTUAL EXP	PLANNED SDPIP	AVAILABLE BALANCE	ACTUAL % SDBIP
Employee cost	R 113 827 999	R 53 868 095	R 56 914 000	R 3 045 904	94%
Remuneration of Councillors	R 26 344 332	R 18 050 632	R 13 172 166	R 121 534	99%
Depreciation	R 18 802 468	R 10 710 718	R 9 401 234	R 1 309 484	113%
Repairs and maintenance	R 17 050 896	R 2 207 842	R 5 249 177	R 3 041 334	42%
Bad debts	R 10 537 333	-	R 5 268 667	R 5 268 667	0%
Contract services	R 11 802 256	R 35 998 089	R 6 917 607	R -29 080 483	520%
Other expenditure	R 128 725 023	R 28 934 698	R 58 143 833	R 29 209 135	49%
Grand Total	R 327 090 308	R 144 770 075	R 155 066 682		93%

The municipality has spent R 144 770 075 of the operational budget instead of R 163 545 154 as per planned SDBIP.

The total spending on the annual budget of R 327 090 308 is R 144 770 074 against the projected spending of R155 066 682. The spending is expected to increase due to the back payments that will be done in February 202 for employee benefits and the upper limits for councillors. Taking that into consideration wrong allocation above, it means the original budget for contracted services will be R44 670 000 against the year to date expenditure of R35 998 000 representing 80,6%. The other expenditure budget will be adjusted downwards with the amount of R32 868 000. The contracted services relate to security services, development of records management system,

GRAP Compliance Asset Register, Financial Reporting and management improvements, Financial Reporting and Advisory services, FMCM implementation, Revenue Enhancement, Development of PMS and IT support.

Over-expenditure of 14% on depreciation and asset impairment: The budget was based on previous year expenditure without considering new additions for capital assets.

SALARIES, BENEFITS AND ALLOWANCES

The budget of employee related cost is R 113 827 999, and the actual spent is 94 % or R 53 868 095 as per half yearly projections of R 56 914 000.

The budget of remuneration of councillor is R 26 344 332, and the actual spend is 99 % or R 13 050 632 as per half yearly projections of R 13 172 166.

REPAIRS AND MAINTENANCE

The total budget for repairs and maintenance is R 17 050 896 and the actual spending is at 42 % or R 2 207 842 as per half yearly projections of R 5 249 177. Take note that repairs are only undertaken when breakages occur.

CONTRACTED SERVICES

Contract Services has planned budget of R 6 917 607 against the original budget of R 11 802 256 and the actual spending is at 520% or R 35 998 089. The detailed breakdown of the general expenditure is shown under Table C4 below.

TABLE C1 BUDGET STATEMENT SUMMARY

The below table shows the summary of municipal Budget statement report and is based on the original Annual Budget for 2019/20 on which no adjustment has been made so far. The below figures are explained in more details throughout the report.

LIM345 Collins Chabane - Table C1 Monthly Budget Statement Summary - M06 December

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	33 219	22 961	–	2 676	15 830	11 480	4 349	38%	22 961
Service charges	3 498	3 792	–	293	1 816	1 896	(80)	-4%	3 792
Investment revenue	–	9 052	–	–	–	4 526	(4 526)	-100%	9 052
Transfers and subsidies	331 608	357 891	–	123 463	279 225	279 225	–		357 891
Other own revenue	24 703	16 407	–	3 754	14 545	8 203	6 341	77%	16 407
Total Revenue (excluding capital transfers and contributions)	393 028	410 103	–	130 186	311 415	305 331	6 084	2%	410 103
Employee costs	83 744	113 828	–	9 450	53 868	56 914	(3 046)	-5%	113 828
Remuneration of Councillors	26 353	26 344	–	2 227	13 051	13 172	(122)	-1%	26 344
Depreciation & asset impairment	22 201	18 802	–	5 227	10 711	9 401	1 309	14%	18 802
Finance charges	41	–	–	–	–	–	–		–
Materials and bulk purchases	9 015	4 089	–	2 993	3 962	2 751	1 210	44%	4 089
Transfers and subsidies	–	1 500	–	–	–	750	(750)	-100%	1 500
Other expenditure	137 737	162 526	–	11 982	63 179	72 078	(8 899)	-12%	162 526
Total Expenditure	279 091	327 090	–	31 878	144 770	155 067	(10 297)	-7%	327 090
Surplus/(Deficit)	113 937	83 012	–	98 308	166 645	150 265	16 381	11%	83 012
Transfers and subsidies - capital (monetary allocations)	118 850	104 031	–	20 632	61 055	75 210	(14 155)	-19%	104 031
Contributions & Contributed assets	–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	232 787	187 043	–	118 940	227 701	225 475	2 226	1%	187 043
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	232 787	187 043	–	118 940	227 701	225 475	2 226	1%	187 043

Capital expenditure & funds sources									
Capital expenditure	171 660	252 231	-	20 968	110 541	111 067	(526)	-0%	252 231
Capital transfers recognised	118 850	104 031	-	-	61 055	75 210	(14 155)	-19%	104 031
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	52 810	148 200	-	20 968	49 486	35 857	13 629	38%	148 200
Total sources of capital funds	171 660	252 231	-	20 968	110 541	111 067	(526)	-0%	252 231
Financial position									
Total current assets	378 414	278 637	-		472 388				278 637
Total non current assets	608 293	1 127 722	-		711 002				1 127 722
Total current liabilities	65 848	56 572	-		44 232				56 572
Total non current liabilities	5 292	3 269	-		119 803				3 269
Community wealth/Equity	915 566	1 346 517	-		1 019 355				1 346 517
Cash flows									
Net cash from (used) operating	255 250	127 803	-	124 621	223 111	212 456	(10 655)	-5%	127 803
Net cash from (used) investing	(171 660)	(252 231)	-	(26 239)	(115 812)	(93 198)	22 614	-24%	(252 231)
Net cash from (used) financing	(753)	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	330 956	179 544	-	-	438 255	423 230	(15 025)	-4%	206 528
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	2 860	2 764	2 395	2 460	(168)	2 397	21 483	53 001	87 193
Creditors Age Analysis									
Total Creditors	6 318	1 013	1 279	332	3 684	-	-	-	12 625

As shown on Table C1 above, the following summarizes the performance of the municipality for the year ended 31 December 2019.

Description	Budget R' 000	Actual R' 000	Percentage
Operational Revenue	R 410 103	R 311 415	76%
Operational expenditure	R 327 090	R144 770	44%
Transfers and subsidies (capital)	R 104 031	R 61 055	59%
Surplus	R 187 043	R 227 701	122%
Capital expenditure	R 252 231	R 110 541	44%
Cash in the bank	R 179 544	R 438 255	244%
Debtors age analysis	-	R 87 193	-
Creditors	-	R 12 625	-

Table C1 Budget Statement Summary

LIM345 Collins Chabane - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		33 219	22 961	-	2 676	15 830	11 480	4 349	38%	22 961
Service charges - electricity revenue		-	-	-	-	-	-	-		-
Service charges - water revenue		-	-	-	-	-	-	-		-
Service charges - sanitation revenue		-	-	-	-	-	-	-		-
Service charges - refuse revenue		3 498	3 792	-	293	1 816	1 896	(80)	-4%	3 792
Rental of facilities and equipment		71	892	-	-	8	446	(438)	-98%	892
Interest earned - external investments		-	9 052	-	-	-	4 526	(4 526)	-100%	9 052
Interest earned - outstanding debtors		-	-	-	-	-	-	-		-
Dividends received		-	-	-	-	-	-	-		-
Fines, penalties and forfeits		371	853	-	78	286	427	(141)	-33%	853
Licences and permits		2 796	5 530	-	1 912	2 835	2 765	70	3%	5 530
Agency services		2 138	2 054	-	664	1 661	1 027	634	62%	2 054
Transfers and subsidies		331 608	357 891	-	123 463	279 225	279 225	-		357 891
Other revenue		19 328	7 078	-	1 099	9 754	3 539	6 215	176%	7 078
Gains on disposal of PPE		-	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)		393 028	410 103	-	130 186	311 415	305 331	6 084	2%	410 103

Expenditure By Type									
Employee related costs	83 744	113 828	-	9 450	53 868	56 914	(3 046)	-5%	113 828
Remuneration of councillors	26 353	26 344	-	2 227	13 051	13 172	(122)	-1%	26 344
Debt impairment	6 771	10 537	-	-	-	5 269	(5 269)	-100%	10 537
Depreciation & asset impairment	22 201	18 802	-	5 227	10 711	9 401	1 309	14%	18 802
Finance charges	41	-	-	-	-	-	-		-
Bulk purchases	-	-	-	-	-	-	-		-
Other materials	9 015	4 089	-	2 993	3 962	2 751	1 210	44%	4 089
Contracted services	65 607	11 802	-	6 851	35 998	6 918	29 080	420%	11 802
Transfers and subsidies	-	1 500	-	-	-	750	(750)	-100%	1 500
Other expenditure	65 359	140 187	-	5 131	27 181	59 892	(32 711)	-55%	140 187
Loss on disposal of PPE	-	-	-	-	-	-	-		-
Total Expenditure	279 091	327 090	-	31 878	144 770	155 067	(10 297)	-7%	327 090
Surplus/(Deficit)	113 937	83 012	-	98 308	166 645	150 265	16 381	0	83 012
Transfers and subsidies - capital (monetary allocations) (National/ Provincial and District)	118 850	104 031	-	20 632	61 055	75 210	(14 155)	(0)	104 031
Transfers and subsidies - capital (monetary allocations) (National/ Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions	232 787	187 043	-	118 940	227 701	225 475			187 043
Taxation	-	-	-	-	-	-	-		-
Surplus/(Deficit) after taxation	232 787	187 043	-	118 940	227 701	225 475			187 043
Attributable to minorities	-	-	-	-	-	-	-		-
Surplus/(Deficit) attributable to municipality	232 787	187 043	-	118 940	227 701	225 475			187 043
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year	232 787	187 043	-	118 940	227 701	225 475			187 043

REVENUE

In terms of 2018/2019 audit outcome, the municipality had total revenue (excluding capital transfers) of R 393 028 000 and in the current financial year, the operational revenue budget is R 410 103 000 resulting in an increase of 4,3% from previous financial year. The municipality has R 311 415 000 for the period ending 31 December 2019. The annual operational revenue budget is R 410 103 000 and the year to the year to date operational revenue is R 311 415 000 which is 76%.

The year to date actual operational revenue is R311 415 000 against year to date projected budget of R305 331 000 show a positive variance of 2% and this is within the acceptable norm of 10%.

The positive variance of the 2% on year to date actual revenue mainly contributed by the positive variation of 38% due to the implementation of the supplementary valuation roll, 62% on the agency fee and the 176% on other revenue which was mainly due to interest earned from the bank and the sale of tender documents.

During the annual budgeting process, it was assumed that surplus funds will be invested on short term and to date, there was no investment done hence negative 100% on investment income and positive percentage on interest from the primary bank account.

The negative 98% variance on the rental of facilities is due to government spheres that are utilising the municipal properties (boxing gym and guesthouse) at no fee, including the local radio station. The waiving of costs to communities and other departments contribute to the under collection.

The negative variance of 33% on traffic fines is caused by the cancellation of tickets by the magistrate, and reduction of traffic summons by the public prosecutor. The municipality is currently policing Saselamani and Malamulele areas. Hlaganani will be operational from January 2020. The issue was also based on the appointment of 15 traffic officers and presently, only 8 traffic officers been appointed and assigned to traffic policing.

All operational transfers and subsidies for the period ended 31 December 2019 were received as per transfer schedule.

Refer to Schedule C4 for details on the operational revenue budget.

The audit outcome transfers and subsidies (capital transfer) is R 118 850 000 comprising of R101 850 000 for MIG and R17 000 000 for INEP.

The original budget for capital transfer and subsidies is R 104 031 000.

The municipality has received R 75 799 000 for capital transfer against the capital transfer budget of R104 031 000 which is 73%. The remaining balance of 27% will be received in March as per the transfer schedule.

Of the total amount of R75 799 000 of the capital transfers and subsidies, R63 265 000 was spent and recognized which means that only R12 514 000 (17%) remains as unspent for the period ending 31 December 2019.

The total revenue budget for both operational and capital budget is R 514 134 000 and the total year to date actual revenue for the municipality is R372 471 000 which is 73%. The year to date total actual revenue against year to date total budgeted revenue is 98% (R372 471 000 against R380 541 000).

EXPENDITURE

The municipality had R 279 091 000 audit outcomes on operational expenditure in 2018/2019 financial year and the current operational expenditure budget is R 327 090 000 that has an increase of 17% from the previous financial year. The municipality has currently spent R 144 770 000 on operational expenditure against the annual operational budget of R 327 090 000 representing 44,3%. The actual year to date expenditure against the year to date operational budget of R 155 067 000 which is 93%, that is an underspending of 7% as at 31 December 2019. The variance is mainly due to the following items as shown under summary C1 and detailed schedule C4:

- Over-expenditure of 14% on depreciation and impairment was due to the budget based on previous year expenditure not considering the new additions for capital assets.
- Materials and bulk purchases variance of 44%: Materials to the value of R 1 519 000 relating to previous financial year and in the current year was captured in the inventory module. The journal to be processed in the following month to correct the misstatement.
- Transfers and subsidies variance of 100%: cooperatives were appointed, SMMEs were sponsored and payment will be done and captured on the financial system.
- Contracted services: The huge variance is based on the fact that the budget for contracted services amounting to R 32 868 000 was erroneously budgeted under general expenditure which will be corrected during the adjustments budget. Taking into consideration the wrong allocations under above, the original budget for contracted services will be adjusted by R 32 868 000 to R 44 670 000. The year to date expenditure of R 35 998 000 represents 81% of the adjusted contracted services budget of R 44 670 000. Other expenditure budget will be adjusted downwards with the amount of R 32 868 000. The contracted services relate to security services, development of records management system, GRAP Compliance Asset Register, Financial Reporting and management improvements, Financial Reporting and Advisory services, FMCMM implementation, Revenue Enhancement, Development of PMS and IT support.

The municipal capital expenditure audit outcome for 2018/19 financial year is R 171 660 000 and the current capital expenditure budget is R 252 231 000 which is an increase of 32%. The current year capital budget is made up of two sources of revenue of transfers and subsidies of R 104 031 000 and own revenue of R 148 200 000. The year to date capital expenditure for both transfers and own revenue is R 110 541 000 against the original budget of R 252 231 000 representing 43%. The total capital expenditure of R 110 541 000 against the year to date projected budget of R 111 06 000 is 99%.

It must be noted that included in the year to date expenditure of R 110 541 000 is an amount of R 11 374 000 which is for roll-over projects which were not budgeted for in the 2019/20 financial year original budget (Malamulele D and Malamulele B internal streets, Xikundu ring road, Davhana stadium and Sibudi to Vyeboom road). The restated year to date capital expenditure after taking out the unbudgeted projects will therefore be R 99 167 000 which means that year to date expenditure on capital budget is 39%.

The following are some of the major projects that were budgeted in the current financial year but, however have not yet spent as at 31 December 2019:

1. Tourism Information centre R 5 000 000
2. Market stalls: R 5 000 000
3. Malamulele D internal streets: R 3 000 000
4. Sasekani ring road: R 15 000 000
5. Backup and DRP processes: R 5 000 000

Table below shows a breakdown councillor and staff benefits

LIM345 Collins Chabane - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		18 948	18 011	-	1 530	9 186	9 277	(92)	-1%	18 554
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		4 260	5 714	-	434	2 320	2 857	(537)	-19%	5 714
Cellphone Allowance		3 145	2 620	-	263	1 545	1 582	(37)	-2%	3 163
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		26 353	26 344	-	2 227	13 051	13 716	(665)	-5%	27 431
% increase	4		0.0%							4.1%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		5 182	3 855	-	330	1 390	1 927	(537)	-28%	1 646
Pension and UIF Contributions		11	848	-	1	4	424	(420)	-99%	42
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	100	-	-	-	-	-	-	-
Motor Vehicle Allowance		1 390	1 156	-	99	550	578	(28)	-5%	921
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 582	5 959	-	430	1 945	2 929	(985)	-34%	2 608
% increase	4		-9.5%							-60.4%

Other Municipal Staff									
Basic Salaries and Wages	53 492	68 772	-	6 731	42 675	44 512	(1 837)	-4%	89 025
Pension and UIF Contributions	10 344	15 085	-	33	193	7 543	(7 350)	-97%	1 068
Medical Aid Contributions	2 307	588	-	276	1 601	294	1 307	444%	1 375
Overtime	2 589	4 848	-	285	1 628	2 610	(981)	-38%	5 220
Performance Bonus	3 115	6 052	-	1 046	2 477	2 790	(313)	-11%	5 580
Motor Vehicle Allowance	-	4 505	-	633	3 893	4 464	(571)	-13%	8 928
Cellphone Allowance	6	5	-	-	-	2	(2)	-100%	-
Housing Allowances	138	192	-	14	86	95	(9)	-9%	189
Other benefits and allowances	6 797	2 909	-	-	-	-	-		-
Payments in lieu of leave	4 079	2 233	-	-	856	1 091	(235)	-22%	2 182
Long service awards	876	2 679	-	-	29	165	(136)	-82%	330
Post-retirement benefit obligations	2	-	-	-	-	-	-		-
Sub Total - Other Municipal Staff	83 744	107 869	-	9 020	53 438	63 566	(10 128)	-16%	113 897
% increase	4	28.8%							36.0%
Total Parent Municipality	116 679	140 172	-	11 676	68 434	80 211	(11 777)	-15%	143 936
Unpaid salary, allowances & benefits in arrears:									

Table above detailed the Municipality councillors, senior management and other municipal staff remuneration in full detail. It shows all benefits that they get as part of their package.

2.1.1 COUNCILLORS REMUNERATION

Basic salaries and wages- councillor's basic salaries and wages has budgeted for R 18 011 000 and the actual spent is R 9 186 000 against the projected budget of R 9 277 000 that shows 99% spending against the monthly projected budget.

The councillor's car allowance has been budgeted for R 5 714 000 and actual spent of R 2 320 000 against the projected budget of R 2 857 000 that shows the underspending of 19%.

Cell phone allowance has been budgeted for R 2 620 000 and actual spent of R 1 545 000 against the projected budget of R 1 582 000 that shows the under spending of 2%.

2.1.2 SENIORS MANAGERS

Basic salaries and wages have been budgeted for R 1 646 000 and actual spent of R1 390 000 against the projected budget of R 823 000 that shows the overspending of 69% against the projected budget.

The senior manager's car allowance has been budgeted for R 921 000 and actual spent of R550 000 against the projected budget of R460 000 that has overspending of 20% against the projected budget.

2.1.3 OTHER MUNICIPAL STAFF

Basic salaries and wages- municipal staff basic salaries and wages has budget of R 68 772 000 and the actual spent is R 42 675 000 against the year to date budget of R 44 512 000 that shows the underspending of 4%.

Pension fund- municipal staff pension has been budgeted for R 15 085 000 and the actual spent is R 2 800 000 against year to date budget of R 3 771 000 that shows 74% spent against the year to date budget.

Medical aid contribution- municipal staff medical aid contribution has been budgeted for R 588 000 and the actual spent is R 1 601 000 against the year to date budget of R 688 000 that shows the overspending of 233%. The medical aid was underbudgeted and should be adjusted accordingly during the adjustment budget.

Overtime - municipal staff overtime has been budgeted for R 4 848 000 and the actual spent is R 1 628 000 against the year to date budget of R2 610 000 that shows the underspending of 38% against the year to date budget.

:

LIM345 Collins Chabane - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		12 304	7 442	-	1 928	5 084	3 661	(1 423)	-38.9%	7 442
Roads Infrastructure		12 152	7 203	-	1 890	5 008	3 601	(1 407)	-39.1%	7 203
Roads		12 152	7 203	-	1 890	5 008	3 601	(1 407)	-39.1%	7 203
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		152	240	-	38	77	60	(17)	-27.9%	240
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		152	240	-	38	77	60	(17)	-27.9%	240

Community Assets	3 915	2 877	-	1 503	2 270	1 438	(831)	-57.8%	2 877
Community Facilities	-	2 877	-	1 503	2 270	1 438	(831)	-57.8%	2 877
Halls	-	2 877	-	1 503	2 270	1 438	(831)	-57.8%	2 877
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	3 915	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	3 915	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-

Other assets	767	1 096	-	216	451	548	97	17.6%	1 096	
Operational Buildings	767	1 096	-	216	451	548	97	17.6%	1 096	
Municipal Offices	767	1 096	-	216	451	548	97	17.6%	1 096	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
Building Plan Offices	-	-	-	-	-	-	-	-	-	
Workshops	-	-	-	-	-	-	-	-	-	
Yards	-	-	-	-	-	-	-	-	-	
Stores	-	-	-	-	-	-	-	-	-	
Laboratories	-	-	-	-	-	-	-	-	-	
Training Centres	-	-	-	-	-	-	-	-	-	
Manufacturing Plant	-	-	-	-	-	-	-	-	-	
Depots	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
Staff Housing	-	-	-	-	-	-	-	-	-	
Social Housing	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	-	-	-	-	-	-	-	-	-	
Water Rights	-	-	-	-	-	-	-	-	-	
Effluent Licenses	-	-	-	-	-	-	-	-	-	
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	
Computer Software and Applications	-	-	-	-	-	-	-	-	-	
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	
Unspecified	-	-	-	-	-	-	-	-	-	
Computer Equipment	1 051	1 240	-	306	727	620	(107)	-17.3%	1 240	
Computer Equipment	1 051	1 240	-	306	727	620	(107)	-17.3%	1 240	
Furniture and Office Equipment	1 330	333	-	361	361	167	(194)	-116.4%	333	
Furniture and Office Equipment	1 330	333	-	361	361	167	(194)	-116.4%	333	
Machinery and Equipment	1 771	1 394	-	628	1 246	697	(549)	-78.8%	1 394	
Machinery and Equipment	1 771	1 394	-	628	1 246	697	(549)	-78.8%	1 394	
Transport Assets	1 063	575	-	286	571	287	(284)	-98.8%	575	
Transport Assets	1 063	575	-	286	571	287	(284)	-98.8%	575	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Total Depreciation	1	22 201	14 956	-	5 227	10 711	7 418	(3 292)	-44.4%	14 956

The expenditure on both debt impairment and depreciation were based on a six months' provision against the original budgets of R 18 802 468 and R 10 710 717 respectively.

The actual amount on depreciation is as per planned projection at mid-term of R 10 710 718. However, it must be noted that the budget was based on the 2018/2019 budgeted figures which will require adjustments considering the mid-term for 2019/2020 financial year and the current year acquisitions. The annual budget for 2019/20 financial year is R 18 802 468.

Below is the detailed list of general expenditure.

DESCRIPTION	BUDGET 2019/2020	ACTUAL EXP	AVAILABLE BALANCE	ACTUAL %
General expenditure				
Audit fees external/internal	4 329 452	3 402 365	(927 087)	79%
Audit committee allowances	474 996	466 594	(8 402)	98%
Advertisements	1 185 120	664 619	(520 501)	56%
Bank charges	327 792	181 342	(146 450)	55%
Community participation	150 000	156 790	6 790	105%
Free basic services electricity	3 925 800	2 022 449	(1 903 351)	52%
Finance management grant expenses	2 345 000	1 390 000	(955 000)	59%
Insurance	3 000 000	4 635 778	1 635 778	155%
Licenses - motor vehicles	453 420	936	(452 484)	0%
Membership fees	1 264 984	1 034 529	(230 455)	82%
Fuel & oil	3 221 316	1 395 584	(1 825 732)	43%
Subsistence and travelling allowance	429 048	181 274	(247 774)	42%
Support for ward committees	2 940 996	3 017 017	76 021	103%
Training	3 345 791	2 183 263	(1 162 528)	65%
Telephone: cell – phones	399 996	259 948	(140 048)	65%
Sub-total general expenses	27 793 711	20 992 488	(6 801 223)	

Table SC13c below shows details on repairs and maintenance.

LIM345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

Description	Ref	Budget Year 2019/20								
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		1 566	7 700	-	81	1 162	813	(350)	-43.1%	7 700
Roads Infrastructure		1 129	5 000	-	-	533	563	29	5.2%	5 000
Roads		1 129	5 000	-	-	533	563	29	5.2%	5 000
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		437	1 500	-	18	207	250	43	17.2%	1 500
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		437	1 500	-	18	207	250	43	17.2%	1 500
Water Supply Infrastructure		-	1 200	-	-	-	-	-	-	1 200
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	1 200	-	-	-	-	-	-	1 200
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	63	422	-	(422)	#DIV/0!	-
Landfill Sites		-	-	-	63	422	-	(422)	#DIV/0!	-

<i>Unimproved Property</i>	-	-	-	-	-	-	-	-	-	
Other assets	651	3 000	-	30	33	550	517	94.0%	3 000	
Operational Buildings	651	3 000	-	30	33	550	517	94.0%	3 000	
<i>Municipal Offices</i>	651	3 000	-	30	33	550	517	94.0%	3 000	
<i>Pay/Enquiry Points</i>	-	-	-	-	-	-	-	-	-	
<i>Building Plan Offices</i>	-	-	-	-	-	-	-	-	-	
<i>Workshops</i>	-	-	-	-	-	-	-	-	-	
<i>Yards</i>	-	-	-	-	-	-	-	-	-	
<i>Stores</i>	-	-	-	-	-	-	-	-	-	
<i>Laboratories</i>	-	-	-	-	-	-	-	-	-	
<i>Training Centres</i>	-	-	-	-	-	-	-	-	-	
<i>Manufacturing Plant</i>	-	-	-	-	-	-	-	-	-	
<i>Depots</i>	-	-	-	-	-	-	-	-	-	
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	-	
<i>Staff Housing</i>	-	-	-	-	-	-	-	-	-	
<i>Social Housing</i>	-	-	-	-	-	-	-	-	-	
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	-	-	-	-	-	-	-	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	-	-	-	-	-	-	-	-	-	
<i>Water Rights</i>	-	-	-	-	-	-	-	-	-	
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-	-	
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-	-	
<i>Computer Software and Applications</i>	-	-	-	-	-	-	-	-	-	
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-	-	
<i>Unspecified</i>	-	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	
Machinery and Equipment	939	351	-	238	579	110	(469)	-424.8%	351	
Machinery and Equipment	939	351	-	238	579	110	(469)	-424.8%	351	
Transport Assets	881	6 000	-	336	433	106	(328)	-310.4%	6 000	
Transport Assets	881	6 000	-	336	433	106	(328)	-310.4%	6 000	
Land	-	-	-	-	-	-	-	-	-	
Land	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Total Repairs and Maintenance Expenditure	1	4 037	17 051	-	686	2 208	1 579	(629)	-39.9%	17 051

Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class

The total budget for repairs and maintenance was R 17 051 000, the actual spending is at 42% or R2 200 000 as per projection of R5 200 000. The total repairs and maintenance expenditure to date is made up the following categories.

- Building repairs and maintenance has a budget of R 3 000 000 and the actual spent is R 33 000 against the projected budget of R 550 000 that shows spending of 6% against the budget.
- Electricity repairs and maintenance has a budget of R 1 500 000 the actual spent was R 207 000 against the projected budget of R 600 000 which shows under spending of 35%. The variance is caused by delay in appointment of pool of consultants. The tender is at evaluation stage, awaiting adjudication.
- Vehicle repairs and maintenance was budgeted for R 6 000 000, actual spent was R 433 000 against the projected budget of R1 200 000 which shows underspending of 36% against the budget. The vehicles are taken to service on a regular basis and payments are made to service providers.
- Road repairs and maintenance has a budget of R 5 000 000 and actual spent of R 533 000 against projected budget of R 2 000 000 that shows underspending of 27% against the projected budget. The variance is due to non-appointment of service providers. The pool of contractors for preventative repairs and maintenance of infrastructure is at evaluation stage.
- Machinery & Equipment repairs and maintenance has a budget R 351 000 and actual spent of R579 000 against the projected budget of R 299 000 that shows over spending of 194%. It must be noted that a postponement of repairs and maintenance results in the creation of further backlog.

CAPITAL EXPENDITURE TABLES

December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote										
Expenditure of multi-year capital appropriation										
Vote 1 - CORPORATE SERVICES	1	4 684	30 000	--	1 157	12 236	15 000	(2 764)	-18%	30 000
1.1 - Legal Services: Legal Services (208)		--	--	--	--	--	--	--	--	--
1.2 - Mayor and Council: Municipal Council (101)		--	--	--	--	--	--	--	--	--
1.3 - Administrative and Corporate Support: Corporate Services		4 684	30 000	--	1 157	12 236	15 000	(2 764)	-18%	30 000
1.4 - Administrative and Corporate Support: Council & Committees		--	--	--	--	--	--	--	--	--
1.5 - Administrative and Corporate Support: Auxiliary Services		--	--	--	--	--	--	--	--	--
1.6 - Human Resources: Human Resources Management (206)		--	--	--	--	--	--	--	--	--
1.7 - Information Technology: Information & Communication Technology		--	--	--	--	--	--	--	--	--
Vote 2 - COMMUNITY SERVICES		53 049	25 284	--	1 345	10 784	9 265	1 519	16%	25 284
2.1 - Solid Waste Removal: Solid Waste Management (Removal)		8 185	12 000	--	--	5 568	2 623	2 945	112%	12 000
2.2 - Community Parks (including Nurseries): Parks & Open Spaces		--	--	--	--	--	--	--	--	--
2.3 - Administrative and Corporate Support: Community Services		--	--	--	--	--	--	--	--	--
2.4 - Police Forces Traffic and Street Parking Control: Traffic Services		--	--	--	--	--	--	--	--	--
2.5 - Solid Waste Disposal (Landfill Sites): Solid Waste Management		--	--	--	--	--	--	--	--	--
2.6 - Cemeteries Funeral Parlours and Crematoriums: Cemeteries		--	--	--	--	--	--	--	--	--
2.7 - Recreational Facilities: Sport & Recreational Facilities (602)		44 864	13 284	--	1 345	5 216	6 642	(1 426)	-21%	13 284
2.8 - Libraries and Archives: Library Services (403)		--	--	--	--	--	--	--	--	--
2.9 - Marketing Customer Relations Publicity and Media Co-ordination		--	--	--	--	--	--	--	--	--
2.10 - Community Halls and Facilities: Community Halls & Facilities		--	--	--	--	--	--	--	--	--
Vote 3 - SPATIAL PLANNING & DEVELOPMENT		--	--	--	--	--	--	--	--	--
3.1 - Town Planning Building Regulations and Enforcement and		--	--	--	--	--	--	--	--	--
3.2 - Town Planning Building Regulations and Enforcement and		--	--	--	--	--	--	--	--	--
3.3 - Town Planning Building Regulations and Enforcement and		--	--	--	--	--	--	--	--	--
3.4 - Corporate Wide Strategic Planning (IDPs LED): Local Economic		--	--	--	--	--	--	--	--	--
Vote 4 - BUDGET & TREASURY		--	--	--	--	--	--	--	--	--
4.1 - Finance: Finance (202)		--	--	--	--	--	--	--	--	--
4.2 - Finance: Expenditure (Deactive)		--	--	--	--	--	--	--	--	--
4.3 - Budget and Treasury Office: Budget & Treasury (081)		--	--	--	--	--	--	--	--	--
4.4 - Budget and Treasury Office: Budget & Financial Reporting		--	--	--	--	--	--	--	--	--
4.5 - Supply Chain Management: Supply Chain Management (--	--	--	--	--	--	--	--	--
4.6 - Security Services: Security Services (211)		--	--	--	--	--	--	--	--	--
Vote 5 - TECHNICAL SERVICES		--	12 000	--	--	1 235	1 500	(265)	-18%	12 000
5.1 - Water Treatment Water Services (082)		--	--	--	--	--	--	--	--	--
5.2 - Roads: Civil Services (Roads) (Deactive)		--	--	--	--	--	--	--	--	--
5.3 - Roads: Roads (702)		--	--	--	--	--	--	--	--	--
5.4 - Project Management Unit: Project Management Unit (504)		--	12 000	--	--	1 235	1 500	(265)	-18%	12 000
5.5 - Electricity: Electrical & Mechanical Services (801)		--	--	--	--	--	--	--	--	--
5.6 - Waste Water Treatment Waste Water Services (Deactive)		--	--	--	--	--	--	--	--	--

Total multi-year capital expenditure		57 733	67 284	-	2 502	24 255	25 765	(1 511)	-6%	67 284
Capital expenditure - Municipal Vote										
Expenditure of single-year capital appropriation	1									
Vote 1 - CORPORATE SERVICES		7 300	14 500	-	79	5 889	7 250	(1 361)	-19%	14 500
1.1 - Legal Services: Legal Services (208)		-	-	-	-	-	-	-	-	-
1.2 - Mayor and Council: Municipal Council (101)		-	-	-	-	-	-	-	-	-
1.3 - Administrative and Corporate Support: Corporate Services		-	-	-	-	-	-	-	-	-
1.4 - Administrative and Corporate Support: Council & Committees		-	-	-	-	-	-	-	-	-
1.5 - Administrative and Corporate Support: Auxiliary Services		-	-	-	-	-	-	-	-	-
1.6 - Human Resources: Human Resources Management (206)		-	-	-	-	-	-	-	-	-
1.7 - Information Technology: Information & Communication Technology		7 300	14 500	-	79	5 889	7 250	(1 361)	-19%	14 500
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 2 - COMMUNITY SERVICES		4 191	27 500	-	10 304	13 149	5 499	7 650	139%	27 500
2.1 - Solid Waste Removal: Solid Waste Management (Removal)		-	1 500	-	-	-	83	(83)	-100%	1 500
2.2 - Community Parks (including Nurseries): Parks & Open Spaces		-	1 500	-	-	-	83	(83)	-100%	1 500
2.3 - Administrative and Corporate Support: Community Services		-	-	-	-	-	-	-	-	-
2.4 - Police Forces Traffic and Street Parking Control: Traffic Services		-	4 500	-	1 020	1 020	2 000	(980)	-49%	4 500
2.5 - Solid Waste Disposal (Landfill Sites): Solid Waste Management		-	-	-	-	-	-	-	-	-
2.6 - Cemeteries Funeral Parlours and Crematoriums: Cemeteries		-	-	-	-	-	-	-	-	-
2.7 - Recreational Facilities: Sport & Recreational Facilities (602)		-	-	-	-	-	-	-	-	-
2.8 - Libraries and Archives: Library Services (403)		-	-	-	-	-	-	-	-	-
2.9 - Marketing Customer Relations Publicity and Media Co-ordination		-	-	-	-	-	-	-	-	-
2.10 - Community Halls and Facilities: Community Halls & Facilities		4 191	20 000	-	9 285	12 129	3 333	8 796	264%	20 000
Vote 3 - SPATIAL PLANNING & DEVELOPMENT		-	-	-	-	-	-	-	-	-
3.1 - Town Planning Building Regulations and Enforcement and		-	-	-	-	-	-	-	-	-
3.2 - Town Planning Building Regulations and Enforcement and		-	-	-	-	-	-	-	-	-
3.3 - Town Planning Building Regulations and Enforcement and		-	-	-	-	-	-	-	-	-
3.4 - Corporate Wide Strategic Planning (IDPs LEDs): Local Economic		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	5 100	-	-	386	421	(35)	-8%	5 100
4.1 - Finance: Finance (202)		-	4 500	-	-	386	421	(35)	-8%	4 500
4.2 - Finance: Expenditure (Deactive)		-	-	-	-	-	-	-	-	-
4.3 - Budget and Treasury Office: Budget & Treasury (081)		-	600	-	-	-	-	-	-	600
4.4 - Budget and Treasury Office: Budget & Financial Reporting		-	-	-	-	-	-	-	-	-
4.5 - Supply Chain Management: Supply Chain Management (-	-	-	-	-	-	-	-	-
4.6 - Security Services: Security Services (211)		-	-	-	-	-	-	-	-	-

Vote 5 - TECHNICAL SERVICES	102 436	137 847	-	8 082	66 863	72 132	(5 269)	-7%	137 847
5.1 - Water Treatment Water Services (082)	-	-	-	-	-	-	-		-
5.2 - Roads: Civil Services (Roads) (Deactive)	-	-	-	-	-	-	-		-
5.3 - Roads: Roads (702)	3 527	18 800	-	-	-	-	-		18 800
5.4 - Project Management Unit: Project Management Unit (504)	76 854	95 047	-	7 578	59 263	62 132	(2 870)	-5%	95 047
5.5 - Electricity: Electrical & Mechanical Services (801)	22 055	24 000	-	505	7 600	10 000	(2 400)	-24%	24 000
5.6 - Waste Water Treatment: Waste Water Services (Deactive)	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	-		-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER	-	-	-	-	-	-	-		-
6.1 - Municipal Manager Town Secretary and Chief Executive:	-	-	-	-	-	-	-		-
6.2 - Risk Management Risk & Security Management (210)	-	-	-	-	-	-	-		-
6.3 - Governance Function: Internal Audit (301)	-	-	-	-	-	-	-		-
6.4 - Corporate Wide Strategic Planning (IDPs LEDs): Strategic	-	-	-	-	-	-	-		-
6.5 - Corporate Wide Strategic Planning (IDPs LEDs): Integrate	-	-	-	-	-	-	-		-
Total single-year capital expenditure	113 927	184 947	-	18 466	86 287	85 302	985	0	184 947
Total Capital Expenditure	171 660	252 231	-	20 968	110 541	111 067	(526)	(0)	252 231

The municipality as shown on Table C6 above has an original budget of R252 231 000. As at the end of December 2019, the municipality's capital expenditure is R 110 541 000 against a projection of R111 067 000.

The year to date capital expenditure for both transfers and own revenue is R 110 541 000 against the original budget of R252 231 000 representing 43%. The total capital expenditure of R110 541 000 against the year to date projected budget of R111 067 000 is 99%.

It must be noted that included in the year to date expenditure of R110 541 000 is an amount of R11 374 000 which is for roll-over projects which were not budgeted for in the 2019/20 financial year original budget (Malamulele D and Malamulele B internal streets, Xikundu ring road, Davhana stadium and Sibudi to Vyeboom road). The restated year to date capital expenditure after taking out the unbudgeted projects will therefore be R99,167 million which means that year to date expenditure on capital budget is 39%.

Capital Projects 2019/2020 Financial Year				
Description	Budget	Adjusted Budget	Amount	Percentage
1 Acquisitions Corp Serv Construction of Municipal Office Building(new)	R 30 000 000.00		R 12 236 004.52	41%
2 Acquisitions Asset Man Other Equipment(new)	R 600 000.00		R 222 328.10	37%
3 Acquisitions Comm & Soc Serv Cemeteries Fencing of Davhana Cemetery	R -		R 380 427.50	#DIV/0!
4 Acquisitions Comm & Soc Serv Hall & Facil Establish Tourism Inform Centre	R 5 000 004.00		R -	0%
5 Acquisitions Comm & Soc Serv Hall & Facili Constr Comm Hall at Malamulele	R 9 999 996.00		R 12 128 958.70	121%
6 Acquisitions Comm & Soc Serv Hall & Facili Development of Market Stalls	R 5 000 004.00		R -	0%
7 Acquisitions NURSERY AT MALAMULELE	R 500 000.00		R -	0%
8 Acquisitions PARK AT MALAMULELE	R 1 000 000.00		R -	0%
9 Outsourced Refurbishment of Merwe stadium	R 400 000.00		R -	0%
10 Outsourced Refurbishment of Njhakajhaka Community Hall	R 400 000.00		R -	0%
11 Outsourced Rehabilitation of Malamulele Internal streets	R 3 000 000.00		R -	0%
12 Outsourced Upgrading of R81 to Xithelani graveyard road	R 1 000 000.00		R 865 137.77	87%
13 Outsourced Upgrading of Sasekani Ring Road	R 15 000 000.00		R -	0%
14 Outsourced Upgrading of municipal workshop	R 1 000 000.00		R -	0%
15 Acquisitions IT EQUIPMENT-LICENSING	R 2 000 000.00		R 4 071 044.98	204%
16 Acquisitions CONSTRUCTION OF DAVHANA STADIUM	R 12 000 000.00		R 1 234 572.29	10%
17 Acquisitions Implementation of Back up and DRP processes	R 5 000 000.00		R -	0%
18 Acquisitions Highmasts lights at stadiums	R 4 000 000.00		R -	0%
19 Acquisitions CONSTRUCTION OF FLOOD LIGHTS	R 2 000 000.00		R -	0%
20 Acquisitions CONSTRUCTION OF MALAMULELE STREELIGHTS	R 4 000 000.00		R -	0%
21 Acquisitions ELECTRIFICATION OF MBUTI	R 10 000 000.00		R 3 579 543.86	36%
22 Acquisitions Electricity Construction of High Masts lights(new)	R 8 000 004.00		R 83 746.95	1%
23 Acquisitions Bevhula Ring Road	R 1 000 000.00		R -	0%
24 Acquisitions Construction of Mahatlane Access Bridge	R 1 000 000.00		R -	0%
25 Acquisitions Fleet Man Fleet Management System(new)	R 2 500 000.00		R 189 710.29	8%
26 Acquisitions Fleet Man Motor Vehicles	R 2 000 004.00		R -	0%
27 Acquisitions IT Acquisition of IT Equipment(new)	R 1 500 000.00		R 1 114 789.03	74%
28 Acquisitions IT ICT Infrastructure Upgrades	R 6 000 000.00		R 2 793 454.93	47%
29 Acquisitions VTS upgrade and installation of new system	R 500 000.00		R -	0%
30 Acquisitions XIKUNDU RING ROAD PROJECT	R -		R 879 187.19	#DIV/0!
31 Acquisitions Sports & Rec facilities Upgrading of Malamulele Stadium	R 13 284 000.00		R 5 215 975.60	39%
32 Acquisitions Road Traffic Regulation Upgrade of Malamulele Traffic Statio	R 3 999 996.00		R 1 019 865.50	25%
33 Acquisitions Civil Services Roads Sibudi to Vyeboom MIG Project	R -		R 867 242.43	#DIV/0!
34 Acquisitions Road Tech Serv Plant & Machinery	R 18 800 004.00		R -	0%
35 Acquisitions Road Tech Serv Construction Malamulele B Internal street	R -		R 1 676 804.88	#DIV/0!
36 Acquisitions Road Tech Serv Construction Malamulele D Internal street	R -		R 7 569 983.01	#DIV/0!
37 Acquisitions Road Tech Serv DCO to Hospital road widening	R 15 999 996.00		R 13 561 997.07	85%
38 Acquisitions Road Tech Serv Msetweni Ring Road	R 27 747 000.00		R 18 816 743.52	68%
39 Acquisitions Road Tech Serv Nwa-Matatani Ring Road - MIG	R 24 000 000.00		R 18 097 998.26	75%
40 Acquisitions Solid Waste Landfill Xigalo land fill site	R 12 000 000.00		R 3 935 815.34	33%
41 Outsourced Upgrade of transfer station at Saseleman	R 500 000.00		R -	0%
42 Acquisitions Installation of pampers storage and no dumping signs	R 500 000.00		R -	0%
43 Acquisitions Refuse Bins and Bulk Containers	R 1 000 000.00		R -	0%
	R 252 231 008.00		R 110 541 331.72	44%

Comments

- Highmasts lights at stadiums: The Project is at appointment stage.
- Asset Man Other Equipment(new): The Project is on evaluation stage.
- Bevhula Ring Road: Designs are done and Site appraisal was conducted on the 09th September 2019. Provincial appraisal, project on advert closing 02 February 2020.
- Comm & Soc Serv Hall & Facil Establish Tourism Inform Centre: The Project is awaiting hand over.
- Comm & Soc Serv Hall & Facili Constr Comm Hall at Malamulele: The Constructor was appointed, and project under construction.
- Comm & Soc Serv Hall & Facili Development of Market Stalls: Project is on awaiting hand over.
- Construction of Davhana Stadium: The contractor is appointed.
- Construction of Flood Lights: The Project is at appointment stage.
- Construction of Mahatlane Access Bridge: Consultant is appointed.
- Construction of malamulele streetlights: The Project is at appointment stage.
- Corp Serv Construction of Municipal Office Building(new): The Constructor have been appointed on the 09th of July 2019 and the project is under construction.
- Electricity Construction of High Masts lights(new): The Project is on appointment stage.
- Electrification of Mbuti: The Project is at 50% construction stage.
- Fleet Man Fleet Management System(new): The Project is Running.
- Fleet Man Motor Vehicles: TOR/ Specification Not yet submitted to SCM
- Implementation of Back up and DRP processes: Project was advertised with wrong specification.
- Installation of pampers storage and no dumping signs: Project Appointed in December 2019, Project is awaiting delivery.
- IT Acquisition of IT Equipment(new): Laptops Procured
- IT Equipment-Licence: Purchased
- IT ICT Infrastructure Upgrades: Community wifi has been stopped by the at briefing level
- Nursery at Malamulele: At bid evaluation stage
- Park at Malamulele: At bid evaluation stage
- Refuse Bins and Bulk Containers: Project has appointed is awaiting delivery.
- Road Tech Serv Construction Malamulele D Internal street: Malamulele D complete, hand over done on 08 August 2020
- Road Tech Serv DCO to Hospital road widening: Practical completion

- Road Tech Serv Msetweni Ring Road: Site establishment is 100% complete and the contractor is busy with box cutting (2km complete) and roadbed construction. Physical progress is at 80%, busy with installation of street paving bricks.
- Road Tech Serv Nwa-Matatani Ring Road: Site establishment is 100% complete, 2.2.8 km of roadbed, selected and sub-base layers have been constructed. Project is at 94% complete.
- Road Tech Serv Plant & Machinery: BSC not yet appointed
- Road Traffic Regulation Upgrade of Malamulele Traffic Station: Phase 1, completion hand over was done on 26th of July 2019 and Phase 2 is on advert closing 06 February 2020.
- Solid Waste Landfill Xigalo land fill site: Phase 1 of the Project is completed and completion hand over was done on the 9th of September 2019. Phase 2 is on a design Stage. Delay on approval of designs by DWA.
- Sports & Rec facilities Upgrading of Malamulele Stadium: The Project is Under construction at 55%.
- VTS upgrade and installation of new system: the project is on tender stage, closing on the 02 February 2020.
- Refurbishment of Merwe stadium: The contractor is Appointed.
- Refurbishment of Njhakajhaka Community Hall: The consultant not yet appointed.
- Rehabilitation of Malamulele Internal streets: Terms of reference has been developed and awaiting appointment of specification committee to develop the specifications.
- Upgrade of transfer station at Saselemani.
- Upgrading of municipal workshop: The contractor is Appointed.
- Upgrading of R81 to Xitlhelani graveyard road: Designs are done and Site appraisal was conducted on the 09th September 2019. Provincial appraisal, advert stage closing 02 February 2020.
- Upgrading of Sasekani Ring Road: Constructor appointed and awaiting hand over.
- Contractor has completed establishment and currently busy with earthworks.
- Rehabilitation of Malamulele Internal streets: bid specification stage.
- Upgrade of transfer station at Saselemani
- Upgrading of municipal workshop: The Project is on evaluation stage.
- Upgrading of R81 to Xitlhelani graveyard road: Consultant appointed.
- Upgrading of Sasekani Ring Road: Contractor appointed.
- Rehabilitation of Malamulele Internal streets: Terms of reference has been developed, awaiting appointment of specification committee to develop the specifications.
- Upgrading of municipal workshop: The Project is on evaluation stage.

- Upgrading of R81 to Xitlhelani graveyard road: Designs are done and site appraisal was conducted on the 09th September 2019.
- Upgrading of Sasekani Ring Road: Constructor appointed awaiting hand over.

2.8. CAPITAL PROGRAMME PERFORMANCE

Below is table showing monthly expenditure on capital projects.

LIM345 Collins Chabane - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	1 809	16 332	–	18 893	18 893	16 332	(2 562)	-15.7%	7%
August	18 605	10 148	–	9 381	28 274	26 480	(1 794)	-6.8%	11%
September	15 590	11 551	–	13 495	41 769	38 031	(3 738)	-9.8%	17%
October	5 270	33 623	–	21 488	63 257	71 653	8 396	11.7%	25%
November	40 288	21 545	–	26 317	89 574	93 198	3 625	3.9%	36%
December	21 489	5 729	–	20 968	110 541	98 927	(11 615)	-11.7%	44%
January	3 018	37 122	–	–	–	136 049	136 049	100.0%	0%
February	22 956	55 861	–	–	–	191 910	191 910	100.0%	0%
March	12 461	25 937	–	–	–	217 847	217 847	100.0%	0%
April	5 552	18 337	–	–	–	236 184	236 184	100.0%	–
May	10 561	9 775	–	–	–	245 960	245 960	100.0%	–
June	14 070	6 271	–	–	–	252 231	252 231	100.0%	–
Total Capital expenditure	171 669	252 231	–	110 541					

The Municipality as at 31 December 2019 spent R110 541 000 in capital expenditure.

The capital budget of R 44 784 000 on the upgrading of existing assets relates to the widening of the DCO/Hospital road R 15 900 000 the upgrading of Malamulele stadium having a budget of R 13 284 000, Malamulele internal streets at R3 000 000, Merwe stadium and Njhakanjhaka community hall with a budget of R400 000 each. The municipality has since spent R 11 502 000 as at December 2019 against the projected budget projections of R16 405 000.

2.9 Other supporting document

LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		129 199	102 247	-	7 061	68 215	69 711	1 496	2.1%	102 247
Roads Infrastructure		98 959	69 747	-	6 556	58 984	57 411	(1 573)	-2.7%	69 747
<i>Roads</i>		98 959	68 747	-	6 556	58 984	57 411	(1 573)	-2.7%	68 747
<i>Road Structures</i>		-	1 000	-	-	-	-	-		1 000
<i>Road Furniture</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
<i>Drainage Collection</i>		-	-	-	-	-	-	-		-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-		-
<i>Attenuation</i>		-	-	-	-	-	-	-		-
Electrical Infrastructure		22 055	20 000	-	505	3 663	7 500	3 837	51.2%	20 000
<i>Power Plants</i>		-	-	-	-	-	-	-		-
<i>HV Substations</i>		-	-	-	-	-	-	-		-
<i>HV Switching Station</i>		-	-	-	-	-	-	-		-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-		-
<i>MV Substations</i>		-	-	-	-	-	-	-		-
<i>MV Switching Stations</i>		-	-	-	-	-	-	-		-
<i>MV Networks</i>		-	-	-	-	-	-	-		-
<i>LV Networks</i>		18 132	10 000	-	421	3 580	5 000	1 420	28.4%	10 000
<i>Capital Spares</i>		3 922	10 000	-	84	84	2 500	2 416	96.7%	10 000
Water Supply Infrastructure		-	-	-	-	-	-	-		-

Solid Waste Infrastructure	8 185	12 500	-	-	5 568	4 800	(768)	-16.0%	12 500
<i>Landfill Sites</i>	8 185	12 000	-	-	5 568	4 800	(768)	-16.0%	12 000
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-		-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-		-
<i>Waste Drop-off Points</i>	-	500	-	-	-	-	-		500
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-		-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Community Assets	1 770	33 500	-	9 285	13 364	7 389	(5 975)	-80.9%	33 500
Community Facilities	1 770	21 500	-	9 285	12 129	6 667	(5 462)	-81.9%	21 500
<i>Halls</i>	816	10 000	-	9 285	12 129	3 333	(8 796)	-263.9%	10 000
<i>Centres</i>	-	5 000	-	-	-	1 667	1 667	100.0%	5 000
<i>Crèches</i>	-	-	-	-	-	-	-		-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-		-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-		-
<i>Testing Stations</i>	-	-	-	-	-	-	-		-
<i>Museums</i>	-	-	-	-	-	-	-		-
<i>Galleries</i>	-	-	-	-	-	-	-		-
<i>Theatres</i>	-	-	-	-	-	-	-		-
<i>Libraries</i>	-	-	-	-	-	-	-		-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-		-
<i>Police</i>	-	-	-	-	-	-	-		-
<i>Parks</i>	-	1 000	-	-	-	-	-		1 000
<i>Public Open Space</i>	-	500	-	-	-	-	-		500
<i>Nature Reserves</i>	-	-	-	-	-	-	-		-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-		-
<i>Markets</i>	-	-	-	-	-	-	-		-
<i>Stalls</i>	953	5 000	-	-	-	1 667	1 667	100.0%	5 000
<i>Abattoirs</i>	-	-	-	-	-	-	-		-
<i>Airports</i>	-	-	-	-	-	-	-		-
<i>Taxi Ranks/Bus Terminals</i>	-	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Sport and Recreation Facilities	-	12 000	-	-	1 235	722	(512)	-71.0%	12 000

Intangible Assets		-	10 000	-	79	4 071	2 167	(1 904)	-87.9%	10 000
<i>Servitudes</i>		-	-	-	-	-	-	-		-
Licences and Rights		-	10 000	-	79	4 071	2 167	(1 904)	-87.9%	10 000
<i>Water Rights</i>		-	-	-	-	-	-	-		-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-		-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-		-
<i>Computer Software and Applications</i>		-	10 000	-	79	4 071	2 167	(1 904)	-87.9%	10 000
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-		-
<i>Unspecified</i>		-	-	-	-	-	-	-		-
Computer Equipment		1 841	1 500	-	-	1 115	352	(763)	-216.6%	1 500
Computer Equipment		1 841	1 500	-	-	1 115	352	(763)	-216.6%	1 500
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		7 540	20 400	-	-	40	44	5	10.8%	20 400
Machinery and Equipment		7 540	20 400	-	-	40	44	5	10.8%	20 400
Transport Assets		-	2 000	-	-	-	-	-		2 000
Transport Assets		-	2 000	-	-	-	-	-		2 000
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	145 033	199 647	-	17 581	99 040	94 662	(4 377)	-4.6%	199 647

LIM345 Collins Chabane - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		21 446	16 500	-	-	2 472	3 780	1 308	34.6%	16 500
Roads Infrastructure		21 446	16 000	-	-	2 472	3 780	1 308	34.6%	16 000
<i>Roads</i>		21 446	16 000	-	-	2 472	3 780	1 308	34.6%	16 000
<i>Road Structures</i>		-	-	-	-	-	-	-	-	-
<i>Road Furniture</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-	-	-
<i>Attenuation</i>		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-

Community Assets	-	21 284	-	3 387	6 236	10 642	4 406	41.4%	21 284
Community Facilities	-	4 000	-	1 020	1 020	2 000	980	49.0%	4 000
Halls	-	-	-	-	-	-	-		-
Centres	-	-	-	-	-	-	-		-
Crèches	-	-	-	-	-	-	-		-
Clinics/Care Centres	-	-	-	-	-	-	-		-
Fire/Ambulance Stations	-	-	-	-	-	-	-		-
Testing Stations	-	4 000	-	1 020	1 020	2 000	980	49.0%	4 000
Museums	-	-	-	-	-	-	-		-
Galleries	-	-	-	-	-	-	-		-
Theatres	-	-	-	-	-	-	-		-
Libraries	-	-	-	-	-	-	-		-
Cemeteries/Crematoria	-	-	-	-	-	-	-		-
Police	-	-	-	-	-	-	-		-
Parks	-	-	-	-	-	-	-		-
Public Open Space	-	-	-	-	-	-	-		-
Nature Reserves	-	-	-	-	-	-	-		-
Public Ablution Facilities	-	-	-	-	-	-	-		-
Markets	-	-	-	-	-	-	-		-
Stalls	-	-	-	-	-	-	-		-
Abattoirs	-	-	-	-	-	-	-		-
Airports	-	-	-	-	-	-	-		-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Sport and Recreation Facilities	-	17 284	-	2 367	5 216	8 642	3 426	39.6%	17 284
Indoor Facilities	-	-	-	-	-	-	-		-
Outdoor Facilities	-	17 284	-	2 367	5 216	8 642	3 426	39.6%	17 284
Capital Spares	-	-	-	-	-	-	-		-
Heritage assets	-	-	-	-	-	-	-		-

Computer Equipment		5 181	6 000	-	-	2 793	1 983	(811)	-40.9%	6 000
Computer Equipment		5 181	6 000	-	-	2 793	1 983	(811)	-40.9%	6 000
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on upgrading of existing assets	1	26 627	44 784	-	3 387	11 502	16 405	4 903	29.9%	44 784

The capital budget of R44 784 000 on the upgrading of existing assets relates to the widening of the DCO/Hospital road budget R 16 000 000, the upgrading of Malamulele stadium Budget R 17 284 000, upgrade of testing station budget R 4 000 000 and upgrading of ICT infrastructure with a budget of R 6 000 000. The municipality has since spent R11 502 000 against six months' projections of R22 392 000 for all projects. Below is a list of capital projects and the expenditure at mid-term with explanatory notes.

Collins Chabane Local Municipality - Table C6 Monthly Budget Statement - Financial Position – M06 December

The municipality has an opening cash balance of R 330 956 000 and the balance as at the end of December 2019 is R 438 255 000 with a projection at the end of June 2020 of R 211 241 000. There is an increase of current assets from the audited balance of R378 414 000 to R472 388 000 in the 2019/2020 financial year. The total non-current assets increased from R606 064 000 to R 711 002 000 in the 2019/2020 financial year.

There is generally an increase on outstanding debtors due to non-implementation of credit control and debt collection policy as explained above. The municipality has embarked on data cleansing exercise to update the billing information in order to implement the credit control.

The total current liabilities of the municipality are R44 232 000 which include among others the unspent conditional grants of R3 210 000 for INEP; R8 369 000 for MIG and R955 000 for FMG and retention amounting to R22 200 000. Based on the municipality current assets of R472 388 000, the assets be able to cover its short-term obligations as indicated by a positive current/liquidity ratio.

The community wealth of the municipality has increase from R 915 566 000 (audit 2018/19) to R 1 019 355 000 in the current financial year

LIM345 Collins Chabane - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	Budget Year 2019/20				
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		330 956	211 248	–	438 255	211 248
Call investment deposits		–	–	–	–	–
Consumer debtors		32 745	43 407	–	21 203	43 407
Other debtors		11 849	22 382	–	10 056	22 382
Current portion of long-term receivables		1 605	–	–	–	–
Inventory		1 259	1 600	–	2 874	1 600
Total current assets		378 414	278 637	–	472 388	278 637
Non current assets						
Long-term receivables		–	–	–	–	–
Investments		–	–	–	–	–
Investment property		15 570	10 791	–	15 570	10 791
Investments in Associate		–	–	–	–	–
Property, plant and equipment		592 214	1 106 930	–	692 484	1 106 930
Biological		–	–	–	–	–
Intangible		509	10 000	–	2 948	10 000
Other non-current assets		–	–	–	–	–
Total non current assets		608 293	1 127 722	–	711 002	1 127 722
TOTAL ASSETS		986 707	1 406 359	–	1 183 390	1 406 359
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		–	–	–	–	–
Consumer deposits		–	–	–	–	–
Trade and other payables		62 163	35 336	–	40 546	35 336
Provisions		3 685	21 236	–	3 685	21 236
Total current liabilities		65 848	56 572	–	44 232	56 572
Non current liabilities						
Borrowing		–	–	–	–	–
Provisions		5 292	3 269	–	119 803	3 269
Total non current liabilities		5 292	3 269	–	119 803	3 269
TOTAL LIABILITIES		71 141	59 841	–	164 035	59 841
NET ASSETS	2	915 566	1 346 517	–	1 019 355	1 346 517
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		915 566	1 346 517	–	1 019 355	1 346 517
Reserves		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	915 566	1 346 517	–	1 019 355	1 346 517

CASH FLOW

Table C6 Budget Statement Summary-Cash flow

LIM345 Collins Chabane - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		15 225	7 030	-	412	2 341	3 515	(1 174)	-33%	7 030
Service charges		(927)	992	-	71	417	496	(79)	-16%	992
Other revenue		27 520	10 875	-	8 993	44 788	5 437	39 351	724%	10 875
Government - operating		302 749	357 891	-	123 463	280 610	280 610	-		357 891
Government - capital		118 850	104 031	-	21 767	72 634	72 634	-		104 031
Interest		11 742	9 052	-	-	-	-	-		9 052
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(219 909)	(360 568)	-	(30 085)	(177 680)	(150 237)	27 443	-18%	(360 568)
Finance charges		-	-	-	-	-	-	-		-
Transfers and Grants		-	(1 500)	-	-	-	-	-		(1 500)
NET CASH FROM/(USED) OPERATING ACTIVITIES		255 250	127 803	-	124 621	223 111	212 456	(10 655)	-5%	127 803
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(171 660)	(252 231)	-	(26 239)	(115 812)	(93 198)	22 614	-24%	(252 231)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(171 660)	(252 231)	-	(26 239)	(115 812)	(93 198)	22 614	-24%	(252 231)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		(753)	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(753)	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		82 837	(124 428)	-	98 382	107 298	119 258			(124 428)
Cash/cash equivalents at beginning:		248 119	303 972	-	-	330 956	303 972			330 956
Cash/cash equivalents at month/year end:		330 956	179 544	-	-	438 255	423 230			206 528

The municipality has a balance of R 438 255 000 at the end of December 2019. The projected balance at the end of June 2020 is R 206 528 000. Refer Table SC 9 above for more details on monthly cash flow forecasting.

The whole amount of R438 255 000 is sitting on the primary bank account which is risky and council must take a resolution for portion of the money to be invested on the call accounts or some short-term investments. The Municipality closed the 2019 Financial Year with a balance of R 330 956 000 and surplus funds were used to finance the capital expenditure in the 2019/20 Financial Year hence a Projection of R 206 528 000 at June 2020.

LIM345 Collins Chabane - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands																
Cash Receipts By Source																
Property rates		406	274	696	553	492	412	-	-	-	-	-	4 198	7 030	7 608	7 608
Service charges- electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges- water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges- sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges- refuse		57	82	124	84	71	71	-	-	-	-	-	504	992	1 988	2 421
Rental of facilities and equipment		-	4	4	-	-	1	-	-	-	-	-	883	892	942	993
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	9 052	9 052	9 559	10 075
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		10	29	-	-	-	-	-	-	-	-	-	814	853	901	950
Licences and permits		200	288	199	30	264	1 912	-	-	-	-	-	2 636	5 530	5 839	6 155
Agency services		286	308	207	-	218	664	-	-	-	-	-	371	2 054	2 169	2 286
Transfer receipts - operating		153 982	2 638	-	-	527	123 463	-	-	-	-	-	77 281	357 891	382 087	410 405
Other revenue		6 087	4 575	8 051	7 808	4 674	6 415	-	-	-	-	-	(36 065)	1 545	6 019	10 943
Cash Receipts by Source		161 027	8 198	9 283	8 474	6 246	132 939	-	-	-	-	-	59 673	385 840	417 113	451 836
Other Cash Flows by Source																
Transfer receipts - capital		39 612	-	-	-	11 255	21 767	-	-	-	-	-	31 397	104 031	96 680	103 369
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		200 639	8 198	9 283	8 474	17 501	154 706	-	-	-	-	-	91 070	489 871	513 793	555 205
Cash Payments by Type																
Employee related costs		7 451	7 595	9 429	7 672	8 891	7 986	-	-	-	-	-	82 061	131 085	140 142	149 827
Remuneration of councillors		2 154	2 154	2 154	2 194	2 158	2 158	-	-	-	-	-	13 372	26 344	28 188	30 162
Interest paid		27	19	23	21	21	24	-	-	-	-	-	(136)	-	-	-
Bulk purchases - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	-	-	-	-	-	-	-	-	4 089	4 089	4 318	4 551
Contracted services		3 446	7 375	7 680	1 703	6 943	6 851	-	-	-	-	-	7 158	41 156	43 461	45 808
Grants and subsidies paid - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	1 500	1 500	1 584	1 670
General expenses		26 506	5 685	6 418	-	29 844	13 067	-	-	-	-	-	55 138	136 658	89 311	82 103
Cash Payments by Type		39 584	22 828	25 705	11 590	47 858	30 085	-	-	-	-	-	163 182	340 832	307 004	314 120
Other Cash Flows/Payments by Type																
Capital assets		18 923	9 475	11 411	21 488	26 317	26 239	-	-	-	-	-	138 379	252 231	247 780	200 769
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	21 236	21 236	22 425	23 636
Total Cash Payments by Type		58 507	32 303	37 116	33 078	74 174	56 324	-	-	-	-	-	322 797	614 299	577 209	538 526
NET INCREASE/(DECREASE) IN CASH HELD		142 132	(24 105)	(27 834)	(24 604)	(56 673)	98 382	-	-	-	-	-	(231 726)	(124 428)	(63 417)	16 679
Cash/cash equivalents at the month/year beginning:		330 956	473 089	448 983	421 150	396 546	339 873	438 255	438 255	438 255	438 255	438 255	438 255	330 956	206 528	143 112
Cash/cash equivalents at the month/year end:		473 089	448 983	421 150	396 546	339 873	438 255	438 255	438 255	438 255	438 255	438 255	206 528	206 528	143 112	159 791

The municipality has a balance of R 438 254 642.7 at the end of December 2018. The projected balance at the end of June 2019 is R 206 528 000. Refer to Table SC 9 for more details. Refer Table SC 9 above for more details on monthly cash flow forecasting.

Table SC4 Monthly Budget Statement - aged creditors

LIM345 Collins Chabane - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2019/20									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	1 986	-	-	-	-	-	-	-	-	1 986	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	4 332	1 013	1 279	332	3 684	-	-	-	-	10 640	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	6 318	1 013	1 279	332	3 684	-	-	-	-	12 625	-

The creditors age analysis shows balances of R 12 625 000 with R 6 318 000 on 30 days, R 1 013 000 on 60 days, R1 279 thousand on 90 days and R332 thousand on 120 days. The municipality has a retention of R 22 2 000 which is shown on the other payables under the statement of financial position. The available cash in the bank is able to cover all current creditors. An amount of R 6 3 000 of outstanding creditors against a legislation requirement of payment of service providers with 30 days in terms of section 65 of MFMA.

CHAPTER FOUR: FUNCTIONAL SERVICE DELIVERY REPORT (JULY 2019-DECEMBER 2019)

SUMMARY 2019/20 MID-YEAR SDBIP REPORT

The attached Mid- Year performance report of the Collins Chabane Local municipality is a product of in- year reports which have been consistently submitted to council and council committees. Upon the signing of the SDBIP 2019/20 on the 03 July 2019 the municipality facilitated the signing performance agreements by the Senior Management led by the Accounting Officer. On a monthly basis reports on implementation of the SDBIP were sent to Management, Portfolio Committees, and the Executive Committee and on a quarterly basis to council.

The Organization has **112 SDBIP Key Performance Indicators** wherein a total of **16 were not applicable for reporting in Mid-Year, 96 Indicators are reported** for Mid-Year, **74 Indicators reported as Achieved, 22 KPIs were Not Achieved** as planned. The unachieved **22 KPIs** does not translate to non-performance but that includes KPI's which were not fully actualized even though there was progress towards their attainment. This includes partially achieved Indicators. The overall performance for the organization **in terms of percentage stands at 77% achievement and at 23% un-achievement.**

1. KPA ANALYSIS

TABLE 1: SUMMARY OF MID-YEAR SDBIP PERFORMANCE 2019/20

KPA	NUMBER SDBIP INDICATORS	TOTAL MID-YEAR REPORTED	NOT APPLICABLE FOR MID-YEAR	TOTAL ACHIEVED	TOTAL NOT ACHIVED	ACHIEVED PERCENTAGE	UNACHIEVED PERCENTAGE
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	09	07	02	06	01	86%	14%
SPATIAL RATIONALE	10	08	02	06	02	75%	25%
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	50	49	01	38	11	78%	22%
LOCAL ECONOMIC DEVELOPMENT	10	06	04	03	03	50%	50%
MUNICIPAL FINANCE MANAGEMENT AND VIABILITY	11	07	04	05	02	71%	29%
GOOD GOVERNANCE AND PUBLIC PARTICIPATION	22	19	03	18	01	95%	05%
TOTAL	112	96	16	76	20	79%	19%

2. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: IMPROVED GOVERNANCE AND ADMINISTRATION															
01	To develop and review municipal policies and submit to Council for approval by 30 June 2020	36 Policies	44 municipal policies reviewed and 6 Policies developed and approved by Council by 30 June 2020	Municipal Policies review	Operation Income	OPEX	01/07/2019	30/06/2020	3 Policies developed and Submitted to Council for approval	Target Achieved	3 Policies developed and Submitted to Council for approval	None	None	Q1-Q4: Policy and Council Resolution - Q4	CORPS
02	To review and submit the Organogram to Council for approval by 30 June 2020	Draft organogram submitted to Council for approval	Organogram reviewed and approved by Council by 30 June 2020	Organogram review	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q3-Draft Organogram submitted & council resolution Q4-Final Organogram submitted & council resolution	CORPS
03	% litigation cases attended to by 30 June 2020 (Number of Litigation cases received by Number of	(2) Cases received and attended to)	100% litigation cases attended to by 30 June 2020 (Number of litigation cases received by number of	Management of litigations	Operation Income	OPEX	01/07/2019	30/06/2020	100% litigation cases attended to (Number of litigation cases received	Target Achieved	100% litigation cases attended to (3 litigation cases received	None	None	Q1-Q4 Litigation Register	CORPS/OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept .
	Litigation Cases attended to)		litigation cases attended to)						by number of litigation cases attended to)		and 3 litigation cases attended to)				
04	To fill 20 posts in line with Organogram by 30 June 2020	57 Posts Filled	20 posts filled in line with the approved Organogram by 30 June 2020	Personnel Recruitment	Operation Income	OPEX	01/07/2019	30/06/2020	20 posts filled in line with Organogram	20 posts filled in line with Organogram	Target Not Achieved	11 posts filled in line with Organogram	Budget Constraint	Q4: Appointment letters, Adverts	CORPS
05	Number of LLF Meetings convened by 30 June 2020	12 LLF Meetings held	12 LLF Meetings convened by 30 June 2020	LLF Meetings	Operation Income	OPEX	01/07/2019	30/06/2020	6 LLF Meeting	Target Achieved	6 LLF Meetings convened	None	None	Q1-Q4 minutes and attendance register	CORPS
06	To develop and Submit the workplace skills plan and Annual Training Report to LGSETA 30 April 2020	Workplace Skills Plan and Annual Training Report submitted to LGSETA	Workplace skills plan and annual training report developed and submitted to LGSETA by 30 April 2020	Workplace skills plan	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q4: Acknowledgment letter from LGSETA	CORPS
07	Number of organisational performance reports developed by 30 June 2020	8 Organizational reports	8 organisational performance report developed by 30 June 2020	Organisational performance reports	Operation Income	OPEX	01/07/2019	30/06/2020	3	Target Achieved	3 organisational performance reports developed	None	None	Q1-2018/19 Annual Performance report .2018/19 4th quarter report. Q2 2019/20 1st	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept .
														quarter SDBIP report. Q3 2019/20 2nd quarter SDBIP report ,2019/20 Mid-year Report,2019/20 Annual Report & Oversight report Q4 2019/20 3rd quarter SDBIP report.	
08	% of Section 57 Managers with signed performance agreements by 30 June 2020(Number of Section 57 Managers with signed performance agreements by number of appointed section 57 Managers)	6 Section 57 Managers with signed performance agreements	100% Section 57 Managers with signed performance agreements by 30 June 2020 (Number of Section 57 Managers with signed performance agreements by number of appointed section 57 Managers)	Performance Agreement	Operation Income	OPEX	01/07 /2019	30/06 /2020	6 Section 57 Managers with signed performance agreements	Target Achieved	100% Section 57 Managers with signed performance agreements (Four appointed Section 57 Managers signed performance agreements)	None	None	Q1- Signed performance Agreements	COR PS/ OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept .
09	To implement 16 training and development programmes by 30 June 2020	New Indicator	16 training and development programmes implemented by 30 June 2020	Training and development	Operation Income	OPEX	01/07/2019	30/06/2020	8	Target Achieved	8 training and development programmes implemented	None	None	Q1-Q4 Invitation, Attendance Register	CORPS

3. SPATIAL RATIONALE

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: INTEGRATED SPATIAL AND HUMAN SETTLEMENT															
10	To Name streets in Malamulele and Vuwani by 30 June 2020	New Indicator	Named streets in Malamulele and Vuwani by 30 June 2020	Naming of streets in Malamulele and Vuwani	Own Funding	1 500 000,00	01/07 /2019	30/06 /2020	Develop specifications, appointment of service provider and Public Participation	Target achieved	Specification developed and Service Provider appointed and Public Participation conducted	None	None	Q1: Specs & Appointment Letter Q2: Attendance Register & Public Notice Q3: Draft Report Q 4: Council Resolution	P&D
11	To purchase GIS system license by 30 June 2020	New Indicator	Purchased GIS System license by 30 June 2020	Purchase of Licencing of GIS system	Own Funding	100 000,00	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q3: Certificate	P&D
12	To develop Town Planning Master Plan by 30 June 2020	New Indicator	Town Planning Master Plan developed by 30 June 2020	Development of Town planning master plan	Own Funding	1 000 000,00	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q3: Draft Report Q4: Final report and Council Resolution.	P&D
13	To formalize and proclaim Xithelani, Makumeke, Mavanda, Roodhuis,	Feasibility Report	Formalization and proclamation of settlements in Xithelani,	Formalization and proclamation of settlement	Own Funding	7 500 000,00	01/07 /2019	30/06 /2020	Develop specifications, appointment	Target Not achieved	Specification developed and Service	Target Not Achieved.	Inception Report developed but only	Q1: Specifications and	P&D

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
	Saselamani and Vuwani (Vyeboom) and Hlanganani by 30 June 2020		Makumeke, Mavandla, Roodhuis, Saselamani and Vuwani (Vyeboom) and Hlanganani done by 30 June 2020	s Xithhelani, Makumeke, Mavandla, Roodhuis, Saselamani and Vuwani (Vyeboom) and Hlanganani					service provider and Inception Report		provider appointed and Inception Report developed but only covering Saselemani area.		covering Saselemani area.	Appointment letter Q2: Inception Report Q3: Attendance register Q4: Draft report	
14	To transfer proclaimed land parcel from Rural Development to CCLM by 30 June 2020	New Indicator	proclaimed land parcel transferred from Rural Development to CCLM done by 30 June 2020	Transfer of proclaimed land parcel to CCLM	Own Funding	300 000,00	01/07 /2019	30/06 /2020	Develop specifications, appointment service provider and Inception Report	Target Not achieved	Specification not developed and Service Provider not yet appointed	It was discovered that the target lies within the Provincial department competency	To be discontinued during budget adjustment	Q1: Specifications and Appointment Letter Q2: Inception Report Q3: Draft Report Q4: Title Deeds	P&D
15	To transfer land parcel from Thulamela and Makhado to CCLM by 30 June 2020	Land Audit Report	Land parcel transferred from Thulamela and Makhado to CCLM completed by 30 June 2020	Transfer land parcel from Thulamela and Makhado to CCLM	Own Funding	300 000,00	01/07 /2019	30/06 /2020	Develop specifications, appointment service provider and	Target achieved	Specifications developed and Service Provider appointed and Inception	None	None	Q1: Specifications and Appointment Letter	P&D

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									Inception Report		Report compiled			Q2: Inception Report Q3: Draft Report Q4: Title Deeds	
16	To Consult with Communities on establishment of township by 30 June 2020	New Indicator	Consultations with Communities on establishment of township at by 30 June 2020	Demarcation of sites	Own Funding	2 500 000,00	01/07 /2019	30/06 /2020	Develop specifications, appointment service provider and Inception Report	Target Achieved	Specifications developed and service provider appointed	None	None	Q1: Appointment Letter Q2: Inception Report Q3: Attendance Register Q4: Attendance Register	P&D
17	To develop sustainable Human Settlement Strategy by 30 June 2020	New Indicator	Human Settlement Strategy developed by 30 June 2020	Development of human settlement strategy	Own Funding	500 000,00	01/07 /2019	30/06 /2020	Develop specifications, appointment service provider and Inception Report	Target Achieved	Specifications developed and service provider appointed and Inception Report compiled	None	None	Q1: Appointment letter and specs Q2: Inception Report Q3: Draft Report Q4: Final Report and	P&D

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
														Council Resolution.	
18	To develop Supplementary Valuation Roll across the municipality by 30 June 2020	2018/2019 Supplementary Valuation Roll	Supplementary Valuation roll developed across the municipality by 30 June 2020	Supplementary of valuation roll across the municipality	Own Funding	1 500 000,00	01/07/2019	30/06/2020	Appointment service provider and Inception Report	Target achieved	Service Provider not appointed	None	None	Q1: Appointment letter Q2: Inception Report Q3: Draft Report Q4: Final Report	P&D
19	To Review and Submit IDP to Council for approval by 31 May 2020	2018/2019 IDP	IDP reviewed and approved by Council by 31 May 2020	IDP	Operating Income	OPEX	01/07/2019	30/06/2020	Preparation of the IDP Process Plan, Need analysis and Public Participation	Target Achieved	Process Plan prepared and adopted by council and Need analysis and Public Participation conducted	None	None	Q1: Process Plan & Council Resolution Q2: Attendance Register Q3: Strategic Planning Report & Attendance Register Q4: Attendance Register, Draft IDP & Final IDP.	P&D

4. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: IMPROVED ACCESS TO SUSTAINABLE BASIC SERVICES															
20	To construct and connect flood lights at Malamulele Town by 30 June 2020	New Indicator	Construction and connection of 08 flood completed at Malamulele by 30 June 2020	Construction of Flood Lights	Own Funding	2 000 000	01/07 /2019	30/06 /2020	Development of terms of reference and specification, Tender advert and appointment contractor	Target achieved	Development of terms of reference and specification, Tender advert and appointment contractor	None	None	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3: Progress Report. Q4: Progress Report and Completion Certificate	TECH
21	To construct and connect Malamulele Town streets lights by 30 June 2020	New Indicator	Construction and connection of 70 Malamulele Town streets lights completed by 30 June 2020	Construction of Malamulele Street Lights	Own Funding	4 000 000	01/07 /2019	30/06 /2020	Development of terms of reference and specification, Tender advert and appointment contractor	Target achieved	Tender advert and appointment contractor done	None	None	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3: Progress Report. Q4: Progress Report and Completion Certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
22	To Construct and Connect High Mast Lights at 20 Villages by 30 June 2020	New Indicator	Construction and Connection of 20 High masts completed at 20 Villages by 30 June 2020	Construction of Highmasts Lights	Own Funding	8 000 000	01/07 /2019	30/06 /2020	Development of terms of reference and specification, Tender advert and appointment contractor	Target achieved	Tender advert and appointment contractor done	None	None	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3: Progress Report. Q4: Progress Report and Completion Certificate	TECH
23	To Install and Connect High Masts Lights at Stadium by 30 June 2020	New Indicator	Installation and Connection of 12 High Masts light at stadium completed by 30 June 2020	Highmasts Lights at Stadium	Own Funding	4 000 000	01/07 /2019	30/06 /2020	Development of terms of reference and specification, Tender advert and appointment contractor	Target achieved	Tender advert and appointment contractor done	None	None	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3: Progress Report. Q4: Progress Report and Completion Certificate	TECH
24	To Connect 1100 households at Mbuti (1000) and Shihosana (100) by 30 June 2020	New Indicator	Connection of 1100 households at Mbuti and shihosana done 30 June 2020	Electrification of Mbuti and Shihosana	INEP	10 000 000	01/07 /2019	30/06 /2020	Development of terms of reference and specification, Tender	Target Achieved	Terms of reference and specification developed and Tender	None	None	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3:	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									advert and appointment contractor		advertised and contractor appointed, the construction already started			Progress Report.Q4: Progress Report and Completion Certificate	
25	To Upgrade Municipal Workshop by 30 June 2020	New indicator	Municipal Workshop Upgraded by 30 June 2020	Upgrading of municipal workshop	Own Funding	1 000 000	01/07 /2019	30/06 /2020	Development of Specification, Appointment of Service Provider and Partitioning of Workshop	Target Not achieved	Partitioning of Workshop not yet started	Delays on evaluations and adjudication	The Municipal Manager to intervene for SCM to Fastrack the processes	Q1: Specification and Appointment Letter. Q2: Progress Report	TECH
26	To Purchase Workshop tools by 30 June 2020	New indicator	Workshop tools purchased by 30 June 2020	Purchase of workshop tools	Own Funding	600 000	01/07 /2019	30/06 /2020	Development of terms of reference and specification, Tender advert and appointment of service provider	Target achieved	Tender advertised and appointment of Service Provider done.	None	None	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3: Delivery Note	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
27	Construction of Municipal Office Building Main Structure up to beginning of window level by 30 June 2020	Designs completed	Municipal office building main structure constructed up to beginning of window level by 30 June 2020	Municipal office building	Own Funding	30 000 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment, site clearance, Massive Earthworks for the platform and construction of the main structure	Target Not Achieved	Massive Earthworks for the platform done and construction of the main structure not yet started	Delays by the Taxi Association to relocate the site	Engagement were done and finally the Taxi Association moved and the project started	Q1: Appointment Letter, Minutes of Site Hand Over & Progress Report. Q2-Q4: Progress Report	TECH
28	To Construct Mahatlane Access Bridge by 30 June 2020.	New Indicator	Mahatlane Access bridge constructed by 30 June 2020	Construction of Mahatlane Access Bridge	Own Funding	1 000 000	01/07 /2019	30/06 /2020	Development of terms of reference and specifications, Tender advert and appointment of contractor	Target Not Achieved.	Tender not yet advertised and contractor not yet appointed. Currently the Engineer is busy with the designs	Late Finalization of the designs	Engineer to Fastrack finalization of the designs	Q1: Terms of Reference and Specification . Q2: Tender advert and Appointment Letter. Q3: Progress Report. Q4: Progress Report and Completion Certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
29	To Develop Detailed Design for Bevhula Ring Road by 30 June 2020.	New indicator	Development of detailed design for Bevhula ring road completed by 30 June 2020	Construction of Bevhula Ring road	MIG	1 000 000	01/07 /2019	30/06 /2020	Appointment of the Engineer, Development of detailed designs and tender draft	Target Achieved	Engineer appointed and Designs completed	None	None	Q1- appointment letter Q2- preliminary designs Q3- Final designs & tender document Q4- Advert	TECH
30	To Develop Detailed Design for R81 to Xithlelani Graveyard Road by 30 June 2020	New indicator	Development of Detailed Design for R81 to Xithlelani Graveyard road completed by 30 June 2020	Upgrading of R81 to Xithlelani Graveyard road	MIG	1 000 000	01/07 /2019	30/06 /2020	Appointment of the Engineer, Development of detailed designs and tender draft	Target Achieved	Engineer appointed and Designs completed	None	None	Q1- appointment letter Q2- preliminary designs Q3- Final designs & tender document Q4- Advert	TECH
31	To Upgrade Sasekani Ring Road by 30 June 2020	New Indicator	1.8 KM Ring road Upgraded at Sasekani by 30 June 2020	Upgrading of Sasekani Ring Road	Own Funding	15 000 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment, site clearance and Massive Earthworks (Road	Target Achieved.	Massive Earthworks done and Construction already started	None	None	Q1: Appointment Letter, Minutes of Site Establishment Q2-Q3: Progress Report Q4: Practical & Final	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									Bed, Sub Base)					Completion certificate	
32	To Rehabilitate Malamulele Internal streets by 30 June 2020	New indicator	Malamulele internal streets rehabilitated by 30 June 2020	Rehabilitation of Malamulele Internal streets	Own Funding	3 000 000	01/07 /2019	30/06 /2020	Development of terms of reference, Tender advert and appointment of the contractor	Target achieved	Tender advertised and appointment of Contractor done.	None	None	Q1: Terms of Reference.Q 2: Tender Advert & Appointment letter of a Contractor. Q3: Progress Report.Q4: Close Out Report	TECH
33	To upgrade 1 km from DCO to Hospital from 2 lane to 4 lanes by 30 June 2020	Base of the 1km is done	1Km road Upgrading from DCO to Hospital from 2 lane to 4 lanes by 30 June 2020	DCO to Hospital road widening	Own Funding	16 000 000	01/07 /2019	30/06 /2020	Relocation of services , installation of storm water pipes, construction of sub-base and base and Road surfacing	Target Achieved	Road surfacing and finishing done and the Project is Practically completed	None	None	Q1: Progress Report. Q2: Progress Report. Q3: Progress Report, Practical & Final Completion Certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									g and finishing						
34	To Construct 2.8 Km Mtsetweni Ring Road by 30 June 2020	New indicator	2.8 km Ring road constructed at Mtsetweni by 30 June 2020	Mtsetweni ring road 2.8km	MIG	27 747 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment, site clearance and Construction of roadbed , sub-base.	Target Achieved	Appointment of contractor, site establishment and site clearance done and Construction of roadbed, and sub base done	None	None	Q1: Appointment Letter, Site Establishment Minutes & Progress Report. Q2: Progress Report. Q3: Progress Report. Q4: Progress Report, Practical Completion Certificate & Final Completion Certificate	TECH
35	To Construct 2.8 km Nwa-matatani Ring Road by 30 June 2020	New indicator	2.8 Ring road constructed at Nwa-matatani by 30 June 2020	Nwa-Matatani ring road 2.8km	MIG	24 000 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment, site clearance and Construction of roadbed , sub-base	Target Achieved	Appointment of contractor, site establishment and site clearance done and Construction of roadbed, sub-base	None	None	Q1: Appointment Letter, Site Establishment Minutes & Progress Report. Q2: Progress Report. Q3: Progress Report. Q4: Progress Report, Practical Completion Certificate &	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
														Final Completion Certificate	
36	To Construct an Extension Building of Malamulele Traffic Station by 30 June 2020	Advertisement Appointment of the contractor	Construction of Malamulele traffic station done by 30 June 2020	Construction of an Extension Building of Malamulele traffic station	Own Funding	4 000 000	01/07 /2019	30/06 /2020	Development of the Preliminary designs, Development of the Final detailed designs and tender Advertisement	Target Not achieved	Designs completed awaiting for the advert	Delay in SCM Processes	The Acting Municipal to intervene that SCM Fastrack the process	Q1: Preliminary Designs Q2: Detailed Designs & Advert. Q3 Appointment Letter of Contractor, Site Hand Over Minutes and Progress Report, Progress Report. Q4: Progress Report, Practical Completion Certificate & Final Completion Certificate	TECH
37	To Construct Davhana stadium by 30 June 2020	New indicator	Davhana stadium constructed by 30 June 2020	Construction of Davhana stadium	MIG	12 000 000	01/07 /2019	30/06 /2020	Appointment of the Engineer, Development of preliminary and detailed	Target Achieved	Appointment of the Engineer, Development of preliminary and detailed designs, Tender	None	None	Q1: Appointment letter of Engineer, Preliminary and detailed Design, Terms of Reference and Advert	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									designs, Tender draft, development of terms of reference and tender advert, Appointment of contractor, site establishment and site clearance		draft, development of terms of reference and tender advert done and Appointment of contractor, site establishment and site clearance done			Q2- Appointment Letter of Contractor, Site Establishment Minutes and Progress Report Q3-Q4 Progress report	
38	To Refurbish Merwe Stadium by 30 June 2020	New indicator	Merwe Stadium Refurbished by 30 June 2020	Refurbishment of Merwe stadium	Own Funding	400 000	01/07 /2019	30/06 /2020	Development of terms of reference and specifications, Tender advert and appointment of contractor	Target achieved	Tender advert, appointment of contractor done	None	None	Q1- Terms of Reference Q2-Advert and Appointment letter Q3- Progress report Q4: Progress Report, Practical Completion Certificate & Final Completion Certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
39	To Upgrade Malamulele Stadium by 30 June 2020	Designs completed	Malamulele Stadium Upgraded by 30 June 2020	Upgrading of Malamulele stadium	MIG	13 284 000	01/07 /2019	30/06 /2020	Appointment of the contractor, site establishment, Refurbishment of the existing stadium and Ablution Blocks	Target Achieved	Appointment of the contractor and site establishment done and Refurbishment of the existing stadium and Ablution Blocks in progress	None	None	Q1- Appointment letter and, Site Hand Over Minutes Q2-Q4: Progress report	TECH
40	To Construct Malamulele Community Hall by 30 June 2020	Preliminary designs presented	Malamulele Community Hall Constructed by 30 June 2020	Construction of Community Hall at Malamulele	Own Funding	10 000 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment and clearance and Excavation of foundation, casting concrete slab and construction of main structure	Target Achieved	Appointment of contractor, site establishment and clearance done and Excavation of foundation, casting concrete slab and construction of main structure, fencing in progress	None	None	Q1- Appointment letter and, Site Establishment Minutes and report Q2- progress report Q3- Progress report Q4- completion certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									e, fencing						
41	To Refurbish Njhakanjhaka Community Hall by 30 June 2020	New indicator	Njhakanjhaka community Hall Refurbished by 30 June 2020	Refurbishment of Njhakanjhaka Community Hall	Own Funding	400 000	01/07 /2019	30/06 /2020	Development of terms of reference and specifications and Tender advert, appointment of contractor	Target Achieved	Tender advert and appointment of contractor done	None	None	Q1-Terms of reference Q2-Advert and Appointment letter Q3-Progress Report Q4-Completion certificate	TECH
42	To construct market stalls by 30 June 2020	Preliminary designs presented	Market Stalls Constructed by 30 June 2020	Construction of Market Stalls	Own Funding	5 000 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment, Casting of Concrete Foundation and Brick Work on Foundation	Target Not achieved	Casting of Concrete Foundation and Brick Work on Foundation not yet done	Delays on SCM processes	SCM to finalize appointment	Q1- Appointment Letter of Contractor & Minutes of Site Hand Over. Q2-Q4-Progress report	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
43	To Construct Tourism Information Centre up to Wall Plate Level by 30 June 2020	Preliminary designs presented	Tourism Information Centre Constructed up to Wall Plate Level by 30 June 2020	Construction Tourism Information Centre	Own Funding	5 000 000	01/07 /2019	30/06 /2020	Appointment of contractor, site establishment, Casting of Concrete Foundation and Brick Work on Foundation	Target Not achieved	Casting of Concrete Foundation and Brick Work on Foundation not yet done	Delays on SCM processes	SCM to finalize adjudication	Q1- Appointment letter and Site Establishment Minutes Q2-Q4: Progress report	ECH
44	% Maintenance Municipalities Building and Facilities by 30 June 2020	Specification developed	100 % Maintenance of Municipalities building and Facilities by 30 June 2020	Maintenance of Municipal Buildings and Facilities.	Own Funding	2 000 000,00	01/07 /2019	30/06 /2020	100 % Maintenance of Municipalities building and Facilities	Target Achieved	100% Maintenance of Municipalities building and Facilities done	None	None	Q1-Q4 Maintenance Report	TECH
45	To develop detailed design for Development Infrastructure master plan by 30 June 2020	New indicator	To develop detailed design for Development Infrastructure master plan by 30 June 2020	Development of infrastructure masterplan	Own Funding	2 000 000,00	01/07 /2019	30/06 /2020	Development of terms of references, Advert and appointment of the	Target Achieved	Terms of Reference developed, Advert done and the Engineer appointed	None	None	Q1-Terms of reference Q2-Advert and Appointment letter Q3-Q4 Preliminary design	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									engineer						
46	To Maintain Road, Storm water (Bridges, Low Level Bridges, and V drains) by 30 June 2020	New indicator	Road storm water maintained by 30 June 2020	Maintenance of Road, Storm water & Bridges	Own Funding	4 000 000,00	01/07 /2019	30/06 /2020	Develop terms of reference and specification, Tender Advert and appointment letter	Target Achieved	Tender Advert and appointment letter done	None	None	Q1-Terms of reference Q2-Advert and Appointment letter Q3-Q4 Progress Report	TECH
47	To construct Xigalo land fill site phase 2 (Sells) by 30 June 2020	Contract or busy with building works	Xigalo land fill site phase 2(Sells) constructed by 30 June 2020	Construction of Xigalo land fill site phase 2	MIG	12 000 000	01/07 /2019	30/06 /2020	Development of the Preliminary Designs , Development of Detailed Designs , Tender Document and Tender Advert	Target Not achieved	Development of Detailed Designs, Tender Document and Tender Advert not yet done	Delays on the approval of the cells by DWS	Matter escalated to COGHSTA	Q1- Preliminary Designs Q2- Detailed Designs, Tender Document and Advert Q3- Appointment Letter, Minutes of Site Hand Over & progress Report. Q4: Progress Report	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
48	To develop detailed design for the upgrading transfer station at Saselamani by 30 June 2020	New indicator	Development of Detailed Design for upgrading of Saselamani transfer station u by 30 June 2020	Upgrade of transfer station at Saselamani	Own Funding	500 000	01/07 /2019	30/06 /2020	Appointment of the Engineer and Development of preliminary design	Target Not Achieved	Development of preliminary design not yet done	The Project kept on hold waiting finalization of landfill site before construction of the transfer station	To be removed during SDBIP adjustment	Q1- Appointment letter Q2- Preliminary design Q3- Detailed Design Q4- Advert	TECH
49	% Fee Paid for dumping of waste at Thulamela by 30 June 2020	New Indicator	100 % Fee Paid for dumping of waste at Thulamela by 30 June 2020	Maintenance of Landfill site (Disposal) (901)	Own Funding	1 500 000,00	01/07 /2019	30/06 /2020	100 % Fee Paid for dumping of waste at Thulamela	Target Achieved.	100 % Fee Paid for dumping of waste at Thulamela	None	None	Q1-Q4: Invoices & Proof of Payment	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: PROMOTE COMMUNITY WELL-BEING AND ENVIRONMENTAL WELFARE															
50	Number of Arrive Alive Activities hosted by 30 June 2020	2	2 arrive alive campaigns hosted by 30 June 2020	Arrive alive activities	Own Funding	100 000,00	01/07 /2019	30/06 /2020	1	Target Achieved.	1 arrive alive campaigns hosted	None	None	Q2 & Q4 Pictures, Reports and Attendance Registers	COM M
51	To Develop Waste Management By-law and Submit to Council for approval by 30 June 2020	New Indicator	Waste Management by-laws developed and adopted by council by 30 June 2020	Development of Waste By-law Management	Own Funding	100 000,00	01/07 /2019	30/06 /2020	Development of the draft Waste Management by-law and submit to Council	Target Achieved	Draft waste management plan developed	None	None	Q2: Draft Waste Management By-Law & Council Resolution. Q3: Attendance Registers. Q4: Final Waste Management By-Law & Council Resolution.	COM M
52	To Conduct Environmental Cleaning Programme by 30 June 2020	New Indicator	12 environmental cleaning programmes conducted by 30 June 2020	Environmental Cleaning Programme (Good Green Deed Campaign)	Own Funding	4 000 000,00	01/07 /2019	30/06 /2020	6	Target Achieved	8 environmental cleaning programmes conducted	None	None	Q1-Q4: Attendance Registers, Pictures and Reports	COM M

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
53	To Erect Fencing at the Identified Site of the Malamulele Park by 30 June 2020	New indicator	Malamulele Park Fencing erected by 30 June 2020	Establishment of Park at Malamulele	Own Funding	1 000 000	01/07 /2019	30/06 /2020	Development of the Specification and submit to BTO, Identification of a Site and appointment of service provider	Target Achieved	Specification development and submitted to BTO	None	None	Q1: Signed Specification and Acknowledgment of Submission. Q2: Appointment Letter Q3-Q4: Progress Report. Q4:	COM M
54	To Develop Municipal Nursery at Malamulele nursery by 30 June 2020	New Indicator	Municipal Nursery developed at Malamulele by 30 June 2020	Development of Municipal Nursery at Malamulele	Own Funding	500 000	01/07 /2019	30/06 /2020	Development of the Specification and submit to BTO, Identification of a Site and appointment of service provider	Target Not Achieved	Site Identified, Service Provider not yet appointed the project is in advertisement stage	Delay in SCM process	To request SCM to fast track their processes	Q1: Signed Specification and Acknowledgment of Submission. Q2: Appointment Letter. Q3: Progress Reports. Q4: Progress Reports and Pictures.	COM M

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
55	To Install Pampers Storage and Dumping Signage's by 30 June 2020	New Indicator	Pampers Storage and Dumping Signage installed by 30 June 2020	Installation of pampers storage and dumping signage's	Own Funding	500 000	01/07 /2019	30/06 /2020	Development of the Specification and submit to BTO and Installation of Pampers Storage's	Target not achieved	Installation of Pampers Storage and dumping signage's not yet done Service provider appointed for signage but delivery has not taken place. Dumping signage project is in Evaluation Stage	Delay in SCM process	To request SCM to fast track their processes	Q1: Signed Specification and Acknowledgment of Submission. Q2: Delivery Note, Pictures and Report	COMM
56	To Purchase Refuse Bins and Containers by 30 June 2020	New Indicator	Refuse Bins and Containers purchased by 30 June 2020	Purchase of Refuse bins and containers	Own Funding	1 000 000	01/07 /2019	30/06 /2020	Development of the Specification and submit to BTO, Appointment of Service Provider	Target not achieved	Project is in adjudication stage	Delay in SCM process	To request SCM to fast track their processes	Q1: Signed Specification and Acknowledgment of Submission. Q2: Appointment Letter and Delivery Note	COMM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									and Delivery						
57	To Upgrade VTS and Install the system by 30 June 2020	New Indicator	VTS Upgraded and System Installed by 30 June 2020	VTS upgrade and installation of new system	Own Funding	500 000	01/07 /2019	30/06 /2020	Development of the Specification and submit to BTO, Appointment of Service Provider and Delivery	Target Achieved	Specification developed and sent to BTO and Appointment of Service Provider and Delivery done	None	None	Q1: Signed Specification and Acknowledgment of Submission. Q2: Appointment Letter Q3: Report and Calibration Certificate	COM M
58	% Application for Learners Driver Permit attended by 30 June 2020	100 % Learners Driver Permit application attended	100 % Learners driver Permit application attended to by 30 June 2020	Learners Drivers Permit	Operation Income	OPEX	01/07 /2019	30/06 /2020	100% learner's driver permit application attended to	100% learner's driver permit application attended to	Target achieved	100% learner's driver permit application attended to	None	Q1-Q4 Register and report	COM M
59	% application for Learners Driver Licences attended by 30 June 2020	100 % driver licences application attended	100 % Driver Licences application attended to by 30 June 2020	Drivers Licences	Operation Income	OPEX	01/07 /2019	30/06 /2020	100% driver licence application attended	100% driver licence application attended	Target achieved	100% driver licence application attended	None	Q1-Q4 Register and report	COM M

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
60	% Application for Motor Vehicles tested by 30 June 2020	100 % motor vehicles tested	100 % Motor Vehicles tested by 30 June 2020	Motor Vehicles testing	Operation Income	OPEX	01/07 /2019	30/06 /2020	100% motor vehicles tested	100% motor vehicles tested	Target achieved	100% motor vehicles tested	None	Q1-Q4 Register and report	COMM
61	To host the Mayor's Soccer Challenge by 30 June 2020	Mayor's Soccer Challenge Hosted in 2018	Mayor's soccer challenge hosted by 30 June 2020	Mayor's soccer challenge	Own Funding	R 700 000	01/07 /2019	30/06 /2020	Hosting of Mayor's Soccer Challenge	Target achieved	Mayor's Soccer Challenge Hosted	None	None	Q2- invite and Report	COMM
62	To host the Mayor's Fun walk by 30 June 2020	Mayor's Fun walk hosted in 2019	Mayor's fun walk done by 30 June 2020	Mayor's fun walk	Own Funding	R 300 000	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q4- invite and Report	COMM
63	To host one (01) Women's day Celebration by 30 June 2020	2	One (01) women activities held by 30 June 2020	Women Activities	Own Funding	R 300 000	01/07 /2019	30/06 /2020	Women's day Celebration event hosted	Target Achieved	1 Women's day Celebration event hosted	None	None	Q1- invite and Report	COMM
64	To host Boxing Tournament by 30 June 2020	Boxing tournament hosted in 2018	Boxing tournament hosted by 30 June 2020	Hosting of boxing tournament	Own Funding	R 600 000	01/07 /2019	30/06 /2020	Hosting of the Boxing tournament	Target achieved	Boxing tournament Hosted	None	None	Q-1 invite and Report	COMM
65	To host SJ Khosa Choral Music Festival by 30 June 2020	SJ Khosa choral music festival hosted in 2018	SJ Khosa choral music festival hosted by 30 June 2020	Hosting SJ Khosa choral music festival	Own Funding	R 250 000	01/07 /2019	30/06 /2020	Hosting of SJ Khosa Music Festival	Target Achieved	SJ Khosa Music Festival hosted	None	None	Q-1 invite and Report	COMM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
66	Number of Sports Council Meeting Held hosted by 30 June 2020	Sport Council launched in 2018	4 Sports Council Meeting Held by 30 June 2020	Sports Programme	Own Funding	R 300 000	01/07 /2019	30/06 /2020	2	Target Achieved	2 Sport Council meeting held	None	None	Q1-Q4. Report, attendance register invite	COMM
67	Number of Youth Meetings held by 30 June 2020	Youth Council launched in 2019	4 Youth Meetings held by 30 June 2020	Youth Programmes	Own Funding	R 500 000	01/07 /2019	30/06 /2020	2	Target Achieved	2 Youth Meeting held	None	None	Q1-Q4. Reports, attendance register invite	COMM
68	Number of Gender Meetings held by 30 June 2020	Gender Forum Launched	4 Gender Meetings held by 30 June 2020	Gender Programme	Own Funding	R 100 000	01/07 /2019	30/06 /2020	2	Target Achieved	2 Gender meetings held	None	None	Q1-Q4. Reports, attendance	COMM
69	Number of Disability meetings held by 30 June 2020	New indicator	4 Disability Meetings held by 30 June 2020	Disability Programmes	Own Funding	R 100 000	01/07 /2019	30/06 /2020	2	Target Achieved	2 disability meeting held	None	None	Q1-Q4. Reports, attendance	COMM

5. LOCAL ECONOMIC DEVELOPMENT

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: INTEGRATED LOCAL ECONOMY															
70	To support 20 Cooperative with equipment by 30 June 2020	Annual Support of Cooperatives	20 Cooperatives supported with equipment by 30 June 2020	Cooperative Support	Own Funding	R 1 500 000.00	01/07/2019	30/06/2020	Identification of cooperatives to be supported and assessment	Target Achieved	cooperatives to be supported. Identified and Needs assessment conducted	None	None	Q1: List of identified Cooperatives. Q2: Report of needs assessment Q3: Specifications and Appointment Letter Q4: Delivery notes	P&D/OM
71	To identify all heritage sites within the Collins Chabane Local Municipality by June 2020.	New Indicator	Heritage Sites identified within Collins Chabane local municipality by 30 June 2020	Conduct Feasibility Study on the Identification of Heritage Sites	Own Funding	R 500 000.00	01/07/2019	30/06/2020	Development of Specifications, Appointment of Service Provider and inception Report	Target Achieved	Specification developed and service provider appointed and Inception Report compiled	None	None	Q1: Appointment and Specs Q2: Inception Report Q3: Draft Report Q4: Final Report	P&D
72	To procure tourism brochures by 30 June 2020	New Indicator	Tourism Brochures procured by 30 June 2020	Tourism Brochures	Own Funding	R 200 000.00	01/07/2019	30/06/2020	Development of Specifications, Appointment of	Target not achieved	Specification developed and service provider not	Project discontinued due to Cost Containment	To be removed during SDBIP adjustment	Q1: Specs & Appointment Letter Q2: Draft Brochure Q3: Brochure	P&D

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									Service Provider and Draft Design of Brochures		appointed and Draft Design of Brochures not done	Measures			
73	To identify two Cooperatives for attending of Marula Festival by 30- June 2020	New Indicator	Two Cooperatives identified for Marula Festival by 30 June 2020	Marula Festival activities	Own Funding	R50 000,00	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q3: Data Base of Cooperatives and Report	P&D
74	To identify two Cooperatives for attending of Rand Easter Show by 30- June 2020	New Indicator	Two Cooperatives identified for attending of Rand Easter Show by 30 June 2020	Rand show activities	Own Funding	R50 000,00	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q3-reports	P&D
75	To Organize Youth and Women Business Competitions by 30 June 2020	New Indicator	Youth and Women Competition Organized by 30 June 2020	Youth and women business competition	Own Funding	R50 000,00	01/07 /2019	30/06 /2020	Issue a Public Notice notifying stakeholders and Communities about the Competition	Target Not Achieved.	Public Notice notifying stakeholders and Communities about the Competition not issued	Project discontinued due to Cost Containment Measures	To be removed during SDBIP adjustment	Q2-Public notice Q3-Report Q4-Report	P&D
76	To Procure Libra Campaign brochures by 30 June 2020	New Indicator	Libra Campaign Brochures procured by 30 June 2020	Libra campaign brochure	Own Funding	R200 000,00	01/07 /2019	30/06 /2020	Development of Specific	Target not achieved	Specification developed and	Project discontinued due to Cost	To be removed during SDBIP	Q1-Specification and appointment letter Q2-Draft design	P&D

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									ations, Appointment of Service Provider and Draft Design of Brochures		service provider not appointed and Draft Design of Brochures not developed	Containment Measures	adjustment	Q3-Delivery Note	
77	To Organize Tourism Month activity by 30 June 2020	New Indicator	1 Tourism activity organized by 30 June 2020	Tourism month activities	Own Funding	R50 000,00	01/07 /2019	30/06 /2020	Tourism activity held	Target Achieved.	None	None	None	Q2- Invitation and attendance register	P&D
78	To identify two accommodation establishment for attending of Tourism Indaba by 30- June 2020	New Indicator	Two accommodation establishment identified for Tourism Indaba by 30 June 2020	Tourism Indaba	Own Funding	R100 000,00	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q3-Report	P&D
79	To identify two accommodation establishment for attending world trade market by 30 June 2020	New Indicator	Two accommodation establishment identified for world trade Market	World Trade Market	Own Funding	R50 000,00	01/07 /2019	30/06 /2020	N/A	N/A	N/A	N/A	N/A	Q3-Report	P&D

6. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: SOUND FINANCIAL MANAGEMENT AND VIABILITY															
80	% Revenue collected by 30 June 2020	67%	100% Revenue collected by 30 June 2020	Revenue Management	Operation Income	OPEX	01/07/2019	30/06/2020	100% Quarterly Projected Revenue collected	Target Not Achieved	51 % Mid-Year Projected Revenue collected R14 700 302,31 of Projected amount of R28 554 673,50 collected	None Implementation of Credit control Policy and By-Laws, Rental of facilities which depends on the need by communities	Gazetting and Implementation of Credit control Policy and By-Laws and Improve maintenance of facilities to attract communities to rent	Q1-Q4 Financial Report	B&T/OM
81	% Capital budget spent by 30 June 2020	91%	100% Capital budget spent by 30 June 2020	Capital Budget	Operation Income	OPEX	01/07/2019	30/06/2020	100% Quarterly Projected Capital Budget Spent	Target Achieved.	112 % Mid-Year Projected Capital Budget Spent (R110 541 332 of R98 926 649) (Own	None	None	Q1-Q4 Financial Report	B&T/OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
											Funded Projects and Grants Projects)				
82	% advertised tenders adjudicated within legislative timeframe by 30 June 2020	100%	100% advertised tenders adjudicated within legislative timeframe by 30 June 2020	SCM	Operation Income	OPEX	01/07/2019	30/06/2020	100% advertised tenders adjudicated within legislative timeframe	Target Achieved.	Advertised tenders adjudicated within legislative timeframe at 100%	None	None	Q1-Q4 Tender Register and Report	B&T/OM
83	To update the Asset Register by 30 June 2020	Assets register Updates	Asset Register updated by 30 June 2020	Asset Management	Operation Income	OPEX	01/07/2019	30/06/2020	Update monthly asset acquisitions	Target Achieved.	Updating of the Asset register and monthly verification done	None	None	Q1-Q4 Updated Asset Register	B&T
84	To submit the Annual Financial Statement to AGSA, Treasuries and COGHSTA by 31 August 2019	2017/18 AFS Submitted	AFS to AGSA, Treasuries and COGHSTA by 31/08/2018	AFS	Operation Income	OPEX	01/07/2019	30/06/2020	AFS submitted	Target not Achieved.	AFS submitted on the 3 rd September 2019	Mun Soft System challenges	Treasury engaged to intervene	Q1: AFS and Acknowledgements of Submission	B&T/OM
85	To adjust the budget and submit to Council for approval by 28 February 2020	2018/19 Budget was Adjusted in 28	Budget adjustment and approved by Council by	Budget adjustment	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q3: Adjusted budget & Council Resolution	B&T/OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
		February 2019	28 February 2020												
86	To submit 20/21 draft budget to Council by 31 March 2020	2019/20 Draft Budget developed	20/21 Draft Budget Submitted to Council by 31 March 2020	Budget development	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q3: Draft Budget and Council Resolution	B&T/OM
87	To submit 20/21 Final budget by 31 May 2020	2019/20 Final Budget Submitted	20/21 Final Budget Submitted to Council by 31 May 2020	Budget development	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q4: Final Budget & Council Resolution	B&T/OM
88	Number of section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2020	4 Section 52 Reports Submitted in 2018/19	4 section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2020	Section 52	Operation Income	OPEX	01/07/2019	30/06/2020	2	Target Achieved.	2 section 52 report submitted to Council within 30 days after the end of the quarter	None	None	Q1-Q4 Section 52 Reports Submitted in & Council Resolutions	B&T/OM
89	Number of section 71 report submitted to Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2020	12	12 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	Section 71	Operation Income	OPEX	01/07/2019	30/06/2020	6	Target Achieved.	6 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	None	None	Q1-Q4 71 Reports and Acknowledgment of Receipts	B&T/OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
			by 30 June 2020												
90	To compile section 72 report and submit to the Mayor and Treasuries by 31 January 2020	2018/19 Section 72 Report Submitted to the Mayor and Treasuries	Section 72 compiled section 72 report and submit to the Mayor and Treasuries by 31 January 2020	Section 72 reporting	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Section 72 report and Acknowledgment of Receipts	B&T/OM

7. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: IMPROVED GOVERNANCE AND ADMINISTRATION															
91	To implement back up and DRP processes by 30 June 2020	New indicator	Back and DRP processes implemented by 30 June 2020	Implementation of Back up and DRP processes	Own Funding	5 000 000	01/07/2019	30/06/2020	Development of Specifications, Advertisement and Appointment of the preferred Service Provider	Target Achieved.	Advertisement and Appointment of the preferred Service Provider done	None	None	Q1-Specification Q2- Advert and Appointment letter Q3-progress Report Q4-Completion certificate	CORPS
92	% of IT equipment purchased by 30 June 2020 (Number of IT equipment requested by Number of purchased)	IT equipment's Purchased	100% IT equipment purchased by 30 June 2020 (Number of IT equipment requested by Number of purchased)	Purchase of IT Equipment	Own Funding	1 500 000	01/07/2019	30/06/2020	100% IT equipment purchased (Number of IT equipment requested by Number of purchased)	Target Achieved.	100% IT equipment Purchased (Number of IT equipment requested by Number of purchased)	None	None	Q1-Q4 Delivery note / invoice	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
93	To upgrade IT infrastructure by 30 June 2020	Laying of fibre optic line	IT infrastructure upgraded by 30 June 2020	IT Infrastructure Upgrades	Own Funding	6 000 000	01/07/2019	30/06/2020	Finalisation of the implementation and Development specification for the community WIFI provision project	Target achieved	Finalisation done and Specification for the community WIFI provision project developed	None	None	Q1: Completion certificate and Report Q2- Specification Q3- Advert and appointment letter Q4- Progress Report	CORPS
94	To purchase IT license software by 30 June 2020	New indicator	IT software license purchased by 30 June 2020	Purchase of IT License Software	Own Funding	2 000 000	01/07/2019	30/06/2020	Development of Specifications, Advertisement and appointment of service provider or directly engage with OEM	Target Achieved.	Advertisement and Appointment of Service Provider done. Engagement with OEM done	None	None	Q1- Specification/ signed internal Memo Q2: Advert / request to OEM Q3: delivery note/invoice	CORPS
95	To conduct Final training to Senior	Automation and	Final training to Senior Managers and	Automation of PMS	Own Funding	4 728 874	01/07/2019	30/06/2020	To conduct Training	Target Achieved.	Training on PMS Automate	None	None	Q1- Attendance	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
	Managers and Managers on the Automated PMS system by 30 June 2020	Commissioning of PMS done	Managers on the Automated PMS system conducted by 30 June 2020								d System conducted			register and invite	
96	To purchase fleet management system by 30 June 2020	New Indicator	Fleet management system purchased by 30 June 2020	Fleet management System	Own Funding	2 500 000	01/07/2019	30/06/2020	Development of Specifications, Advertisement, Appointment of service provider and completion of the project	Target Achieved.	Specifications developed and Advertisement and Service Appointed and the Project is completed	None	None	Q1-Terms of reference and Advert Q2-appointment letter and Completion certificate	CORPS
97	To Purchase Motor Vehicles, Plant and Equipment by 30 June 2020	New Indicator	Motor Vehicle, Plant and equipment Purchased by 30 June 2020	Purchase of Motor Vehicle's Plant & Equipment	Own Funding	20 800 000	01/07/2019	30/06/2020	Development of Specifications, Advertisement, Appointment of service provider and purchase of Motor Vehicles Plant &	Target Achieved.	Appointment of service provider and purchase of Motor Vehicles, Plant & Equipment done	None	None	Q1-Terms of reference and Advert Q2-Appointment letter and Delivery note	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
									Equipment						
98	To conduct end to end financial system due diligence by 30 June 2020	New indicator	End to End financial system due diligence conducted by 30 June 2020	End to end financial system due diligence	Own Funding	1 000 000,00	01/07/2019	30/06/2020	Development of Specifications and Submission of the Requisition to SCM	Target Achieved	Specification Developed and Requisition submitted to SCM	None	None	Q1- Specification Q2- Advert Q3- Appointment letter and the progress report Q4 Report and Completion certificate	CORPS
99	To conduct penetration test by 30 June 2020	New indicator	Penetration test conducted by 30 June 2020	Conducting Penetration test	Own Funding	200 000,00	01/07/2019	30/06/2020	Development of Specifications and Submission of the Requisition to SCM	Target Achieved	Specification Developed and Requisition submitted to SCM	None	None	Q1- Specification Q2- Advert Q3- Appointment letter Q4 Report and Completion certificate	CORPS
100	Number of communicators	2	4 Communicator forums held by 30 June 2020	Communicators forum	Own Funding	40 000,00	01/07/2019	30/06/2020	2 Communicator	Target Achieved.	2 Communicator	None	one	Q1-Q4 Minutes and	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
	forum held by 30 June 2020								2 cator forums		forums held			attendance register	
101	Number of Mayoral Imbizo held by 30 June 2020	4	4 Mayoral Imbizo held by 30 June 2020	Mayoral Imbizos	Own Funding	2 000 000,00	01/07/2019	30/06/2020	2 Mayoral Imbizos	Target Achieved,	2 Mayoral Imbizo held	None	None	Q1-Q4 Invite and attendance register	CORPS
102	Number of ordinary and Special Council meetings held by 30 June 2020	4 ordinary Council held and 8 Special Council meetings	4 ordinary Council held and 8 Special Council meetings by 30 June 2020	Council Services	Operation Income	OPEX	01/07/2019	30/06/2020	2 Ordinary and 4 special Council meetings	Target Achieved	2 Ordinary and 4 special Council meetings held	None	None	Q1-Q4 Council Minutes and attendance register	CORPS
103	Number of ordinary EXCO meetings held by 30 June 2020	12 ordinary EXCO	12 ordinary EXCO meetings held by 30 June 2020	Council Services	Operation Income	OPEX	01/07/2019	30/06/2020	6	Target Achieved	6 EXCO meetings held	None	None	Q1-Q4 EXCO Minutes and attendance register	CORPS
104	Number of audit and Performance committee meetings held by 30 June 2020	4	4 audit and Performance committee meetings held by 30 June 2020	Auditing	Operation Income	OPEX	01/07/2019	30/06/2020	2	Target Achieved	2 audit and Performance committee meetings held	None	None		OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
105	Number of risk register developed and reviewed by 30 June 2020 (Strategic, Operational, Fraud and mSCOA)	3 Risk Register developed by 30 June 2019 and 1 Risk register reviewed by 30 June 2020	4 risk register reviewed by 30 June 2020	Risk register	Operation Income	OPEX	01/07/2019	30/06/2020	3	Target Achieved.	3 Risk Register developed	None	None	Risk Registers	OM
106	Number of risk management reports developed and submitted to Risk management and Audit Committee by 30 June 2020	2 risk management reports developed and submitted to Audit Committee by 30 June 2020	4 risk management reports developed and submitted to Risk management and Audit Committee BY 30 June 2020	Risk management report	Operation Income	OPEX	01/07/2019	30/06/2020	2	Target Achieved.	2 risk management reports developed and submitted to Risk management and Audit Committee	None	None	Risk Management Report, Minutes of Risk Management and Audit Committee meetings	OM
107	Number of risk management committee meetings held by 30 June 2020	1 risk management committee meetings held	4 risk management committee meetings held by 30 June 2020	Risk management committee	Operation Income	OPEX	01/07/2019	30/06/2020	2	Target Achieved.	2 risk management committee	None	None	Q1-Q4: Minutes of meetings and attendance register	OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
		by 30 June 2019		meetings							meetings held				
108	Number of bursary beneficiaries awarded with mayoral bursary by 30 June 2020	10 bursary beneficiaries awarded	10 bursary beneficiaries awarded with mayoral bursary by 30 June 2020	Mayoral bursary	Own Funding	R 2 000 000	01/07/2019	30/06/2020	Appointment of Bursary Committee and selection	Target not Achieved.	Bursary Committee appointed and Selection of the beneficiaries for bursaries not done	Postponement of the Portfolio Committee	Portfolio Committee met and the document was approved in December by Council Selection to be conducted on the 20 January 2020	Q1-Appointment letter Q2-Report Q3: Confirmation letter	OM
109	Annual Internal Audit Plan Developed and Submitted to Audit Committee for approval by 30 June 2020	New indicator	Annual Internal Audit Plan Developed and approved by Audit Committee by 30 June 2020	internal audit plan	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q4-Internal Audit Plan	OM
110	Three Year Rolling Internal Audit Plan Developed and Submitted to Audit Committee	New indicator	Three Year Rolling Internal Audit Plan Developed and approved by	Three year rolling internal	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q4-Three year rolling internal Audit Plan	OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-Year Target	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
	for approval by 30 June 2019		Audit Committee by 30 June 2020	audit plan											
111	Number of Internal Audit Reports Submitted to Audit Committee by 30 June 2020	New indicator	4 internal audit reports submitted to Audit Committee by 30 June 2020	internal audit reports	Operation Income	OPEX	01/07/2019	30/06/2020	2	Target Achieved.	2 internal audit reports submitted to Audit Committee	None	None	Q1-Q4 Internal Audit Report	OM
112	Internal Audit Charter Developed and Submitted to Audit Committee for approval by 30 June 2020	New indicator	Internal Audit Charter developed and approved by Audit Committee by 30 June 2020	Internal audit charter	Operation Income	OPEX	01/07/2019	30/06/2020	N/A	N/A	N/A	N/A	N/A	Q4-Approved Internal Audit Charter	OM

CHAPTER 5: MUNICIPAL MANAGER 'S QUALITY CERTIFICATION

I SHILENGE RISENGA RICHARD the Acting Municipal Manager of Collins Chabane Local Municipality, hereby certify that:

The Section 72 report ending 31 December 2019 on implementation of the IDP/Budget and state of affairs of the Municipality

For the year 2019/20 in accordance with **Municipal Finance Management Act and Regulations** made under the ACT.

Print Name: SHILENGE RISENGA RICHARD

Acting Municipal Manager of Collins Chabane Local Municipality UM345

Signature 